Building and Sustaining an Effective Law School Pro Bono Program with a Baker’s Dozen Tips

By Melanie Kushnir, Assistant Staff Counsel, ABA Center for Pro Bono

Over the last two decades there has been unprecedented growth in the number of law school pro bono programs. One reason is that law schools recognize the enormous benefits generated by these programs. They provide a much-needed legal service to the community, provide students hands-on opportunities to develop legal skills and instill a sense of professional responsibility early in their careers. Pro bono programs can also enhance a law school’s ties and reputation in the community and can assist the law school in recruiting prospective students.

Another catalyst for the growth is the ABA’s support and encouragement of these programs. In the last three years, the ABA has taken several significant actions. In February 2005, the ABA signaled the importance of institutionalizing pro bono within the law school by amending its law school accreditation pro bono Standard from an aspirational to a mandatory Standard (Standard 302(b)). As the Standard now requires, all ABA-approved law schools “shall offer substantial opportunities for student participation in pro bono activities.”

In August 2007, the ABA provided further clarification of this Standard by adopting a formal interpretation that states “pro bono opportunities should at a minimum involve the rendering of meaningful law-related service to persons of limited means or to organizations that serve such persons; however, volunteer programs that involve meaningful services that are not law-related also may be included within the law school’s overall program.”

Also, in August 2006, the ABA House of Delegates adopted Resolution 121B, which urges law schools to require legal employers that recruit on campus to make available to the school’s...
Bar Exam Passage

The Council and the Standards Review Committee have just completed a very interesting and challenging year, deliberating and finally adopting a new Interpretation regarding bar passage rates of law schools necessary to remain in compliance with Standard 301(a) (“A law school shall prepare its graduates for admission to the bar, and effective and responsible participation in the legal profession”). The process of adoption included several public hearings and substantial counsel on various drafts of the new Interpretation. As a result, much was learned not just about the bar exam and how to calculate first-time and eventual bar passage rates, but also about the steps law schools have been taking the last few years to improve students’ preparation for and performance in the bar exam. With the adoption of Interpretation 302-7 in 2005, schools have been permitted to offer bar preparation courses for credit and many have taken advantage of the opportunity.

The Council and the Section, through the Accreditation project, are responsible for ensuring compliance with the Standards. However, the Section also feels responsible for assisting law schools in implementing programs or changes that will not only assure compliance but also improve the overall educational program or address other challenges. The Deans’ Workshop, the New Deans’ Workshop, the Development Conference, and Bricks and Bytes are all examples of these efforts. We are open to, and often looking for, opportunities to expand these offerings into other areas of law school need.

During the bar passage discussions of 2007, it became quite clear that several law schools have developed creative programs to improve the bar passage success of their graduates. What also became clear, and is much more exciting, is that these programs and other efforts are having the desired effect. The good news is that bar passage rates are going up nationwide and that many law schools believe that the positive change is a result of the new programs.

Last summer I was invited to a one-day meeting with a group of law school representatives to discuss whether it would be appropriate and useful for the Section to plan a conference for law schools with a general theme of “How to improve bar passage rates.” The group (Rick Matasar, Peter Goplerud, Ray Pierce, Thorny Steele and Kent Lollis) endorsed the idea and have morphed into a planning group to organize such a conference. The Section and LSAC will jointly sponsor it, and it will be held October 17-18 in Rosemont, Illinois. Information will soon be going out to all deans, associate deans, academic support professionals, and others about our plans.

The notion will not be to focus on rules and regulations, but on law school programs and comprehensive approaches to outcome measures, especially bar exam passage. Proven models will be presented so that attendees will be able to take away initiatives, materials, and other ideas that they can consider implementing with some assurance that these programs have shown positive results for other schools. We hope to attract schools with bar passage rates below 90% on the assumption that even schools with relatively “high” bar passage rates are interested in assisting the 10 or 15% of their graduates who are not successful on their first attempt.

Thank you, and stay tuned.

FROM THE CONSULTANT

By Hulett H. Askew, Consultant on Legal Education

NEW INTERPRETATION 301-6 ADOPTED

At the ABA Midyear Meeting in February, the House of Delegates concurred with the Council of the Section in the adoption of Interpretation 301-6 regarding law schools’ bar passage rates. To read the new Interpretation and related commentary, log on to the Section’s Web site: www.abanet.org/legaled.
The ABA Group Faculty Program

The ABA Group Faculty Program is an efficient way for your law school to give its faculty access to the latest legal information and analysis from nationally recognized experts in each area of practice, high quality and easily accessible CLE, and a full array of other ABA benefits. By focusing on the needs of your school, the ABA Group Faculty Program provides an easier way to manage individual ABA memberships through one centralized point and offers a single consolidated invoice, and an increased level of member service beyond that of the general ABA member.

As a special benefit, Group members also receive a complimentary membership in the ABA Section of Legal Education and Admissions to the Bar. In addition to the benefits offered to your faculty, the ABA also supports your students. The ABA provides students the opportunity to tap into a network of attorneys, judges, and professors, representing a multitude of practice areas as well as leadership opportunities at a local and national level. The ABA also sponsors national competitions where students develop their practical skills as well as gain important resume-building experience and recognition from their future colleagues. The ABA is also responsible for distributing over $100,000 in awards and grants each year.

To learn more about enrolling your school in the ABA Group Faculty Program, call Sarah Garrison, ABA Group Program Manager, at 312.988.5517.

The Section communicates with its members in a variety of ways including this newsletter, through the Web site, and through some 44 listservs. We'd like to know which of these media you read, what articles and topics are of interest to you, and how you prefer that we deliver those articles and topics to you.

Please take a view minutes to visit the Section’s site (www.abanet.org/legaled) and take the Communications Survey. We will compile the responses and share them with you in the Spring issue of Syllabus.
The following resolution was proposed by the CCJ Professionalism and Competence of the Bar Committee and passed by the Conference of Chief Justices at its midyear meeting on January 28, 2008.

**RESOLUTION**
Encouraging Cooperation in Creating an Efficient System for Tracking Bar Examination Passage Rates for All Law School Graduates

**WHEREAS**, the American Bar Association Section of Legal Education and Admissions to the Bar is responsible for assuring that law schools maintain a program of legal education that prepares their graduates for admission to the bar and the effective and responsible participation in the legal profession and has codified that responsibility in Standard 301 for the Approval of Law Schools; and

**WHEREAS**, one of the measures of a law school’s program of legal education is the bar passage rates of its graduates; and

**WHEREAS**, under proposed Interpretation 301-6, law schools will be required to track graduates in multiple jurisdictions and repeat takers of the bar examination in the same or multiple jurisdictions; and

**WHEREAS**, law schools are expected to have difficulty gathering the data necessary for determining the first-time taker and eventual bar passage rates for their graduates; and

**WHEREAS**, the American Bar Association Section of Legal Education and Admissions to the Bar, the National Conference of Bar Examiners and the Law School Admission Council are working together to create a system for providing appropriate data to law schools so they can track the bar passage rates of their graduates;

**NOW, THEREFORE, BE IT RESOLVED** that the Conference of Chief Justices urges the highest court of each state to request the bar admissions authorities and encourage law schools to cooperate with the Law School Admission Council, the National Conference of Bar Examiners and the American Bar Association Section of Legal Education and Admissions to the Bar in the establishment of a national system for tracking bar examination test results.

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**Fall 2007 Enrollment Statistics Released**

The following is a comparison of Fall 2006 and Fall 2007 enrollment at 197 ABA-approved law schools. The comprehensive data show that the overall Fall 2007 J.D. enrollment is 141,433 students, compared to 141,031 students in the Fall 2006—an increase of 402 students. The data are taken from Part 2 of the ABA Annual Questionnaires from 2006 and 2007. Males comprise 53.2% of the total J.D. enrollment for 2007 while females comprise 46.8%. Males comprise 52.7% of the first year enrollment for 2007 while females comprise 47.3%. In 2006, males comprised 53.7% of the first year enrollment while females comprised 46.3%.

In 2007, minorities comprise 21.6% of the total J.D. enrollment, unchanged from 2006. In 2007, minorities comprise 22.4% of the first year enrollment. In 2006, minorities comprised 22.3% of first year enrollment. Please note that the law schools in Puerto Rico were not included in the minority enrollment counts.
Much of the Section’s wide range of services to legal education and the profession emanates from the work of the committees of the Section. Chair-Elect Randy A. Hertz, professor of law at New York University Law School, is seeking suggestions for membership to the following Section committees.

- Adjunct Faculty
- Bar Admissions
- Clinical and Skills Education
- Communications Skills
- Curriculum
- Diversity
- Governmental Relations and Student Financial Aid
- Graduate Legal Education
- Law Libraries
- Law School Administration
- Law School Development
- Law School Facilities
- Pre-Law
- Professionalism
- Questionnaire
- Technology and Education

Nominees are sought from the three components of Section membership: legal educators, practicing lawyers, and judges. Committee appointments are to begin in 2008–2009 with terms of two to three years.

Expression of interests and suggestions should be sent on or before March 31, 2008, to the Consultant on Legal Education and Admissions to the Bar: Hulett H. Askew, American Bar Association, 321 N. Clark Street, Chicago, IL 60610, or via e-mail: askewh@staff.abanet.org.

Kutak Award Committee Seeks Suggestions for 2008 Award

Nominations are sought for the 2008 Robert J. Kutak Award. Established in 1984 by the Section and the national Kutak Rock law firm, the award honors significant contributions to the collaboration of the academy, the bench, and the bar. The award is in memory of Mr. Kutak, a distinguished Omaha lawyer, champion of legal reform, and advocate for legal education.

The 2008 Kutak Award will be presented at a special reception in August at the ABA Annual Meeting in New York.

Recent recipients have included Cruz Reynoso, Professor of Law Emeritus at the University of California-Davis School of Law (2007); Honorable Sandra Day O’Connor, retired United States Supreme Court Justice (2006); Trustee Professor Geoffrey C. Hazard, Jr., University of Pennsylvania Law School (2005); Honorable Harry T. Edwards, Circuit Judge on the United States Court of Appeals for the District of Columbia Circuit (2004); Professor and Dean Emerita Nina Appel, Loyola University-Chicago School of Law (2003); and Professor Anthony G. Amsterdam, New York University School of Law (2002).

The Committee expects to receive suggestions about a number of highly qualified individuals, but can recommend only one name for recognition by the Council. Recommendations received for the 2008 Award will be carried forward for consideration in future years. Nominations should be sent to the Kutak Nominating Committee, Carl Brambrink, Director of Operations, American Bar Association, Section of Legal Education and Admissions to the Bar, 321 N. Clark Street, Chicago, IL 60610 or via e-mail: cbrambrink@staff.abanet.org. The deadline for submitting nominations is March 31, 2008.

The Kutak Nominating Committee is chaired by Professor Peter A. Winograd and includes Jose R. Garcia-Pedrosa, Esq.; Robert MacCrater, Esq.; Harold L. Rock, Esq.; Pauline A. Schneider, Esq.; Honorable Randall T. Shepard; Provost E. Thomas Sullivan; and Professor Robert K. Walsh.
Models of Law School Volunteer Programs

Graduation Requirement Programs
According to data from the ABA’s Directory of Law School Pro Bono and Public Interest Programs, thirty-five law schools have Graduation Requirement Programs that require students to engage in pro bono or public service as a condition of graduation. These mandatory programs are further classified based on the types of eligible service options. Approximately half of these schools are classified as “pro bono graduation requirement programs.” They are considered “pro bono” because the students perform law-related services and receive neither academic credit nor pay. Of these schools, the hourly minimum requirements range from 20 to 70 hours.

Another four of these schools are classified as “Community Service Graduation Requirement Programs.” They have similar criteria except they permit non-legal community service to count as well as legal work.

Another thirteen of these schools are identified as “Public Service Graduation Requirement Programs.” These schools require students to perform law-related public service but are flexible in the form of service, allowing service options to include pro bono placements, internships, externships, and courses bearing credit. Some of these programs require that the work occur only in for-credit clinics. And, a few schools count classes in poverty law or independent study.

Formal Voluntary Pro Bono Programs
The second model identified in the Directory for classifying law school programs is the Formal Voluntary Pro Bono Program. A significant majority of law school programs are characterized by this model. They also can be subcategorized into two types. The vast majority are characterized by having a referral system with a coordinator or group of coordinators. These coordinators or advisors are responsible for developing, promoting, and monitoring pro bono placements. Some of these coordinators provide individual counseling. Others maintain a list of opportunities and many offer administrative support.

The remaining schools have an alternative voluntary approach, which provides administrative support for student-run organizations. These programs often work in partnership with outside groups. The support provided by the schools ranges from full-time staffing of a center to substantial administrative assistance in tracking hours volunteered.

Independent Pro Bono Student Group Projects
A final group of schools, characterized in the Directory as “Independent Pro Bono Student Group Projects” lack an organized school-wide pro bono program but rely on students to form and run group projects. These group projects generally target a particular legal need or a particular segment of the population. Most groups work with a faculty supervisor and/or in collaboration with an outside organization.

Establishing a Program: A Baker’s Dozen Tips

1. Establish a Formal Policy That Includes a Definition of Pro Bono
At the outset, pro bono programs should establish a formal policy or written guideline that includes a definition of “pro bono.” A written policy will help students determine which activities meet the law school’s expectations and can be an important motivator for law students to participate in a voluntary program.

The law school should define what work it sanctions as “pro bono” and clearly delineate the differences between “pro bono,” “public service,” and “non-law-related community service.” Most law schools define pro bono consistent with ABA Model Rule of Professional Conduct 6.1 and do not count credit-bearing, non-law-related, and/or compensated work. This is important because it teaches students about their future professional obligations and is responsive to the critical need for legal services to the poor.

In addition, law schools should adopt formal policies to encourage and support faculty members and administrative attorney staff to perform pro bono work. The Association of American Law School’s Commission on Pro Bono and Public Service Oppor-
tunities recommended such policies include the following six components: an annual expectation; universality beyond teaching and institutional service; institutional support similar to research support; autonomy; and annual reporting.\(^\text{10}\)

### 2. Provide Institutional Support

In order for a pro bono program to be effective, it must also be fully integrated into the legal education. As David Hall, the former dean of Northeastern Law School, once said, “Pro bono and public service should not be marginal components of a law school’s mission. They must be interwoven into the fabric of the curriculum, programs, and scholarship of the faculty, and become more central to the future vision of legal education institutions.”\(^\text{11}\)

The law school faculty and administration—particularly the dean—should stress at every appropriate opportunity the importance of engaging in pro bono while in law school. As an example, some deans feature the pro bono program prominently in their greetings to each new first-year class.

Another more practical way to demonstrate institutional support for the law school pro bono program is to create a broad variety of materials to publicize the program. For example, the pro bono program can create a website that is both attractive and accessible from the school’s home page; publicity materials such as brochures and manuals describing the law school’s program; and news stories for various on and off-campus publications documenting the depth of pro bono and public service being performed at the law school.

### 3. Assure Adequate Staffing & Support

An element crucial to the success of a law school pro bono program is adequate staffing and administrative support. Among the important tasks for a staff person are the following: continuously identifying pro bono opportunities both in the law school and in the community; promoting pro bono opportunities to students; encouraging faculty members to become involved in projects; administering logistics for recruitment, training and recognition events; matching interested students with appropriate placements; regularly meeting with students and student groups engaged in project development; tracking hours to measure the program’s success; conducting meetings and site visits with organizational partners; and weeding out placements that have not worked well.

Naturally, all of these responsibilities require significant relationship building, education, and extensive communication by telephone and e-mail. A successful program necessarily requires creativity, energy, and time to attract students and match them with rewarding placements.

### 4. Establish a Location and Identity

There are several locations within a law school where one might find a pro bono program. Many of these programs are located outside the administrative offices of the law school and exist either as a stand-alone program, within a public interest or service center, with the clinical or externship program, or with faculty. Other programs are located within an administrative office such as career services or, less frequently, student services.

An independent identity is particularly important for a pro bono program that is located within an office with multiple programs or responsibilities. For example, if the pro bono program is housed within a larger public interest center, it is important for the program to be distinguished from public interest career programs so that private sector students can easily recognize that the program is for them and not just for students desiring to go into public interest full time.

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If the program is located in the career services office, the pro bono program must not be relegated to the leftover energies of the staff. Career counselors must work to involve all students in pro bono opportunities and not split the career development office and functions into public interest and private sector initiatives.

The same holds true for programs within a clinical or externship program. The challenge is to reach all students, including those who may not be involved in the clinical program, be it for lack of interest or available opportunities.

### 5. Develop a Range of Recruitment Strategies

Law schools should develop a range of recruitment techniques that appeal to a variety of motivations. Students need to hear about the program—how it operates, how much time is required, and the vari-
Career services staff should be familiar with the pro bono program and knowledgeable about volunteer opportunities available. When counseling students, they can stress the professional development benefits of pro bono participation, including gaining hands-on legal experience, exploration of practice settings and client bases, networking opportunities, and leadership development.

6. Broad Range of Placements
The range of opportunities should be as broad as possible and designed to meet the needs of students, their class schedules, and the demands of family time. Commuting time to sites, time to study, and the impact of other law school activities should also be taken into consideration. It is important to be mindful of the complexity of the subject matter, the stress of some types of substantive areas, the length of time of the commitment, and the level of supervision.

Examples of opportunities that offer a range of experience and time commitment include:

- In-house projects or student-run group pro bono projects focused on a particular area of need
- Pro bono research projects enabling students to perform service on their own time
- Alternative spring or winter break pro bono projects permitting students to perform service in an alternative destination when the demands of their coursework may be fewer
- Non-legal community service projects that may be particularly beneficial for 1Ls who have more limited legal skills

7. Build Structures for Appropriate Supervision and Quality Control
In order to ensure that clients receive high quality legal service and students obtain quality experiences, it is essential for the pro bono program to locate and develop placements that are appropriate to the student’s abilities and that provide the necessary supervision.

Prior to placing a student, the pro bono coordinator should have a clear understanding of the expected volunteer tasks and responsibilities. Knowing what the responsibilities will be permits the staff person to evaluate whether a volunteer must be eligible for the student practice rule or have completed specific courses prior to volunteering.

The law school pro bono program can also play a role in educating providers about appropriate supervision by providing them with guidelines or a “tip sheet” on ways to make the students’ pro bono experience beneficial.

In addition, in order to ensure the continuing suitability of volunteer opportunities, it is crucial for the pro bono program to have a mechanism in place for obtaining feedback both from students and placement staff. This process will provide guidance in matching future students with the same placement and will alert the school to unsatisfactory placements that may need follow-up.

8. Track Pro Bono
Law schools should develop a recordkeeping system that tracks information about the student, the placement, the date(s) of participation and hours logged, and student and supervisor feedback. Collecting this information is important for several reasons including quality assurance, fundraising, recruitment, recognition, program improvement, public relations, and career placement.

Furthermore, the law school should encourage faculty and attorney staff to record and submit information about their pro bono work. This will provide the fullest picture possible of the law school’s pro bono participation.

There is wide variation in the ways law schools track this information. Methods range from basic hard copy forms to more advanced Web-based management systems.

9. Build Pro Bono into the Law School Curriculum
In order to develop a comprehensive pro bono program and establish a culture of pro bono, it is important for the law school to build pro bono into
the course curriculum. Professor Deborah Rhode of Stanford Law School has been urging law schools for years to teach ethics pervasively. By this she means both connecting appropriate pro bono opportunities with classwork and integrating public justice issues into doctrinal courses.

Robert Granfield, a professor in the department of sociology at the University of Buffalo, recently validated these premises in a report. He studied the impact of mandatory pro bono programs on graduates. Among his findings were that students were, overall, satisfied with their law school programs. The only area where the graduates registered “high levels of dissatisfaction” was with the integration of their pro bono experiences with general coursework.

Fortunately, there are several existing models from which the pro bono program can benefit. Examples include:

- Incorporating a voluntary or mandatory service component into doctrinal courses such as children’s law, tax, or wills and trust. For example, an estates and trust professor can offer a service component in which enrolled students draft wills for low-income seniors
- Providing an invigorating discussion of pro bono in professional responsibility courses, perhaps with a pro bono opportunity along with it
- Partnering with legal service programs in order to make use of research problems for legal writing courses or client intake needs for advocacy-related courses
- Permitting students to provide pro bono service as an extension of a clinical experience—either before or at the conclusion of the term
- Offering a course on poverty law and partnering with programs to provide service opportunities

10. Involve Students in Program Development and Administration

Involving law students in the operations of the pro bono program can be beneficial in a number of ways: recruiting volunteers, locating new projects, identifying outstanding service, marketing opportunities to student organizations, and documenting and reporting levels of volunteer involvement. Student involvement can be institutionalized through a student-only advisory board or appointing students to serve on the program’s board of directors.

Another way to involve students in the pro bono program is by encouraging the development of student-run pro bono projects. Student-run pro bono projects can grow organically from student interests or may be cultivated by the pro bono program or faculty and the community organizations to meet identified legal needs within the community.

11. Collaborate with Legal Community, Legal Service Providers and Community-at-Large

In order to succeed, law school pro bono program staff must devote substantial time and effort to building working relationships with local legal providers, including legal service and pro bono programs and bar associations. Pro bono programs and bar associations are often involved in a myriad of projects that lend themselves to student participation. It may be that there are projects already in place and in which the student participation would be gladly welcomed.

12. Conduct Outreach to and Collaborate with Alumni

For many law schools, a large percentage of the graduates remain in the locality after graduation, creating a large pool of potential support—both financially and as participants—for the pro bono program.

Establishing a formal pro bono program is an important step in fostering a commitment to pro bono in law students at the beginning of their careers.

Alumni can contribute to law school’s pro bono efforts in a number of ways including serving on the pro bono program’s advisory board; conducting trainings or serving as supervisors of law student pro bono projects; and speaking at the school’s recognition ceremonies or recruitment events.

13. Recognize Students and Faculty

Students should be provided both appreciation for their participation and recognition for outstanding service. Using a variety of recognition methods will both convey the law school’s commitment to public service and build enthusiasm for the program.

Examples of different techniques that schools use include levels of recognition based on hours of completed work; certificates or awards provided at a pro bono honors ceremony and/or at graduation; placing a notation of accomplishment on the official transcript; and, recognizing participants at graduation with a special certificate signed by the Dean or by listing their name in the graduation program, asking them to stand, or having them wear a colored
ribbon denoting a level of accomplishment.
In addition, some schools have special awards for outstanding faculty pro bono service. And, some law schools have collaborated with local or state bar associations, legal service programs and/or other nonprofits to create a special category for students within their traditional aware scheme.

Of course, it would be shortsighted to neglect informal forms of recognition such as thank-you notes from clients and program staff, in-person thanks, designated parking spots, and token gifts such as coffee mugs, pens, and gift certificates.

Finally, programs should also consider ways to nominate the program for local, state, and national awards. This both increases visibility of the program and instills a sense of pride in the students.

Establishing a formal pro bono program is an important step in fostering a commitment to pro bono in law students at the beginning of their careers. Using the steps above will assist law schools on their journey toward building a successful pro bono program.

For further information, visit the Center for Pro Bono Web site at www.abaprobono.org or contact the author at kushnim@staff.abanet.org. In addition, law schools' representatives are invited to attend the ABA/NLADA Equal Justice Conference, including a half-day preconference program and conference workshops exclusively for law school pro bono and public interest program advisors, coordinators, directors and assistant and associate deans on May 6, 2008, in Minneapolis, Minnesota. For more information on law school pro bono programs, please visit the Center for Pro Bono’s Web site at www.abaprobono.org.

Notes
2. Id. The Interpretation further acknowledges that while most existing law school pro bono programs include only activities for which students do not receive academic credit, it maintains that the Standard does not preclude the inclusion of credit-granting activities within a law school’s overall program of pro bono opportunities so long as law-related noncredit-bearing initiatives are also part of that program.
5. Id.
6. Id.
7. Id.
8. Id.
9. Id.

COLLEGE COST REDUCTION ACT
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of Law, immediate past president, Association of American Law Schools; Peter Winograd, professor, University of New Mexico School of Law; and Kinvin Wroth, professor, Vermont Law School.

In the Fall 2007 issue of Hofstra Law Review, Professor Schrag describes how the new law will apply to graduates serving in public interest jobs and proposes changing current income tax rules to exempt the forgiveness that the new law provides for public servants. The article, “Federal Student Loan Repayment Assistance for Public Interest Lawyers and Other Employees of Governments and Nonprofit Organizations,” can be viewed online at http://law.hofstra.edu/Academics/Journals/LawReview/lrv_issues_v36n01.html.
CALENDAR

MARCH 2008
8  Outcome Measures Committee, Rosemont, Illinois
28-30  Bar Admissions Committee Meeting Atlanta, Georgia

APRIL 2008
13  Security of Position Committee Rosemont, Illinois
13  Transparency Committee Rosemont, Illinois
17-19  Accreditation Committee Meeting Portland, Oregon

MAY 2008
19-21  ALI Annual Meeting • Washington, D.C.
21  Deans’ Breakfast Standards Review Committee Hearing Mayflower I
22  Mayflower II
31- June 3  New Deans’ Seminar • Marco Island, Florida

JUNE 2008
6-8  Council Meeting • Seattle, Washington
12-15  Associate Deans’ Conference Englewood, Colorado
25-28  Accreditation Committee Meeting Boston, Massachusetts

AUGUST 2008
7-12  ABA Annual Meeting New York, New York
7  Chairperson’s Dinner
7-8  Council Meeting
8  Kutak Award Reception
9  Deans’ Breakfast, Section Programs, Section Annual Meeting
10  Incoming Chairperson’s Breakfast

OCTOBER 2008
17-18  Bar Exam Passage Conference Rosemont, Illinois

UPCOMING CONFERENCES

May 31–June 3, 2008
New Deans’ Workshop
Hilton Marco Island Beach Resort • Marco Island, Florida
Chair: Dean Suelynn Scarnecchia

June 12-15, 2008
Associate Deans’ Conference:
The Changing Role of the Associate Dean
Inverness Hotel • Englewood, Colorado
Presented by the Law School Administration Committee
Chair: Dean Darby Dickerson

The biennial conference for associate deans and senior student affairs deans will address “How the Associate Dean’s Changing Roles Affect Relationships” and “Implementing and Evaluating Strategic Change.”

October 17-18 2008
Bar Exam Passage Conference
Outcome Measures and Student Achievement: How to Improve Bar Passage Rates within a Broader Set of Outcome Measures
Rosemont, Illinois
Suggestions for Council Nominations Solicited

The Section’s Nominating Committee, chaired by Steven R. Smith, dean of California Western School of Law, invites suggestions for nominations to the Council of the Section of Legal Education and Admissions to the Bar. Other Nominating Committee members include: Honorable Martha Craig Daughtrey; Dean Jeffrey E. Lewis; Gregory G. Murphy, Esq.; William R. Rakes, Esq; Edward N. Tucker; Dean Barry R. Vickrey; and Paulette J. Williams.

The Nominating Committee will present the slate of Section officers and Council members for election at the Section’s August meeting in New York. Among the positions that are open for nominations are: vice-chairperson and Council members-at-large. Council members-at-large serve three-year terms. Nominations for public members at large are particularly encouraged. Public members are those not involved in legal education.

Send nominee suggestions to one of the following persons:

- Dean Steve R. Smith, California Western School of Law, 225 Cedar Street, San Diego, CA 92101. E-mail: srs@cwsl.edu
- Consultant Hulett H. Askew, American Bar Association, 321 N. Clark Street, 21st Floor, Chicago, IL, 60610. E-mail: askewh@staff.abanet.org.

Recommendations must be received by March 31, 2008, and should describe the activities that especially qualify the person for membership on the Council. 🕵️‍♀️