Thursday, September 12, 2019

8:00 AM - 10:00 AM
Program: Operating Agreements from the Minority Perspective: Rosencrantz and Guildenstern are Dead
LLCs, Partnerships and Unincorporated Entities
Chair - Thomas E. Rutledge

8:00 AM - 10:00 AM
Program: Ethical Issues with Respect to Law Firm Ownership and Ancillary Practice
Professional Responsibility
Chair - Shannon “A.J.” Singleton

8:30 AM - 10:00 AM
Program: Digital Trade: Antitrust Regulation and International Treaties
Antitrust Law
Chair - Jesse Goldman

8:30 AM - 10:00 AM
Program: The Value of Legal Services - Best Ethical Practices to Strategic and Tactical Practices to Provide the Corporate Client The Value It Wants While Abiding By the Rules of Professional Conduct
Corporate Compliance
Chair - Margaret M. Cassidy

8:30 AM - 10:00 AM
Program: Alternative Entities Top Ten: Liability and Governance Issues for Deal Attorneys and Litigators - Interactive!
Business and Corporate Litigation
Chair - Meghan A. Adams

* Ticket Required
** Closed Meeting
Thursday, September 12, 2019
8:30 AM - 10:00 AM
Program: Understanding and Ensuring Compliance with the Foreign Agents Registration Act (FARA)
Government Affairs Practice
Chair - Jennie Skelton
Co-sponsoring Committees: International Business Law; International Coordinating, Corporate Counsel

8:30 AM - 10:00 AM
Program: How the Global Financial Crisis Shaped New York Law
Securitization and Structured Finance
Chair - Jennifer Fiorica Delgado
Co-sponsoring Committees: Business and Corporate Litigation; Business Financing; International Business Law; International Coordinating; American College of Commercial Finance Lawyer

9:00 AM - 10:00 AM
Program: Board Responsibilities in Cybersecurity - The View from the SEC
Cyberspace Law
Chair - William R. Denny

9:00 AM - 10:00 AM
Program: Prescreening, Prequalifying and Postscreening in the Era of Big Data
Consumer Financial Services
Chair - Mark J. Furletti
Co-sponsoring Committee: Legal Analytics

9:30 AM - 11:30 AM
Program: Managing Risk or Micromanaging It: Current Developments in Enforcement Actions
Banking Law
Co-chairs - Matt Bisanz and Dan Stipano
Co-sponsoring Committee: Consumer Financial Services; Credit Unions

10:00 AM - 11:00 AM
Program: Fair Lending Issues Impacting Immigrant Communities in the U.S.
Consumer Financial Services
Chair - Kenneth W. Edwards
Co-sponsoring Committees: International Business Law; International Coordinating

10:30 AM - 11:30 AM
Program: Employee No-Poach Agreements - Practical Advice on Advising Clients in an Uncertain Legal Environment
Antitrust Law
Chair - Jonathan Grossman
Co-sponsoring Committee: Employee Benefits and Executive Compensation

* Ticket Required
** Closed Meeting
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Thursday, September 12, 2019

10:30 AM - 12:00 PM
Program: Making Good and Doing Good Too: Pathways To Careers that Combine Business Law, Pro Bono, and Public Service
Pro Bono
Co-chairs - Sylvian Fung Chin and Elizabeth Stong
Co-sponsoring Committee: Corporate Counsel, Young Lawyer

10:30 AM - 12:00 PM
Program: Financing Gaming Operations: What Business Lawyers Need to Know from Development to Bankruptcy
Gaming Law
Chair - Kathryn R.L. Rand
Co-sponsoring Committees: Business Bankruptcy; Business Financing; Commercial Finance; Project Finance and Development

10:30 AM - 12:00 PM
Program: State and Provincial Regulation of Cannabis
Government Affairs Practice
Chair - Jennie Skelton
Co-sponsoring Committees: International Business Law, International Coordinating, Consumer Financial Services

10:30 AM - 12:00 PM
Intellectual Property
Chair - Mareesa Frederick

10:30 AM - 12:00 PM
Program: When Good Deals Go Bad: Ethical Issues Raised By Failed Transactions
Business and Corporate Litigation
Chair - Paul J. Masinter
Co-sponsoring Committees: Corporate Compliance; Mergers and Acquisitions

10:30 AM - 12:30 PM
Program: Legal Analytics Series: Data Processes for Efficient Client Services
Legal Analytics
Chair - Douglas Eyre
Co-sponsoring Committees: Corporate Counsel; Commercial Finance

* Ticket Required
** Closed Meeting
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Thursday, September 12, 2019

11:00 AM - 12:30 PM
Program: Introducing Arbitration for Resolution of Commercial Finance Disputes
Commercial Finance
Chair - Jeffrey Wurst
Co-sponsoring Committees: Dispute Resolution; International Business Law; International Coordinating: American College of Commercial Finance Lawyers; Association of Commercial Finance Attorneys

11:15 AM - 12:15 PM
Consumer Financial Services
Chair - Christine Acree
Co-sponsoring Committees: Community Economic Development

11:30 AM - 12:30 PM
Program: The Federal Reserve’s FBO Tailoring Proposal and Liquidity
Banking Law
Chair - Gregg Rozansky

1:30 PM - 2:30 PM
Program: Both Sides Now: Harnessing Private Sector Experience at the Federal Reserve, FTC, and FDIC
Consumer Financial Services
Chair - Eric Mogilnicki

2:00 PM - 3:00 PM
Program: Hotly Negotiated Terms in Credit Facilities: Who Agreed to That?
Commercial Finance
Chair - Heather Sonnenberg
Co-sponsoring Committees: Uniform Commercial Code; Association of Commercial Finance Attorneys; American College of Commercial Finance Lawyers

2:00 PM - 3:30 PM
Program: Online Gaming and Sports Betting in the United States: A Moving Target
Gaming Law
Chair - Tamara S. Malvin
Co-sponsoring Committee: Sports Law
Thursday, September 12, 2019

2:00 PM - 3:30 PM
Program: 10 Things Corporate Lawyers Must Understand about How an LLC is NOT a Corporation

LLCs, Partnerships and Unincorporated Entities
Chair - Daniel S. Kleinberger

2:00 PM - 4:00 PM
Program: The Supreme Court in Review: Cases Affecting Business from the October 2018 Term

Business and Corporate Litigation
Co-chairs - Chief Justice Myron Steele and Todd Lundell

2:30 PM - 3:30 PM
Program: Using Public and Private Information Sharing to Fight Financial Crime

Banking Law
Chair - Thomas Pinder

2:30 PM - 3:30 PM
Program: The Impact of Robocalling Legislation on Legitimate Business

Consumer Financial Services
Chair - Daniel McKenna

2:30 PM - 4:00 PM
Program: Emerging Business Risks Posed by PFAS, Catastrophic Incidents, Plastics, and Other Chemical Substances: Implications and Best Strategies Every Business Lawyer Needs to Know

Environmental
Chair - Cynthia A. M. Stroman

2:30 PM - 4:00 PM
Program: Has Your Email Become a Corporate Record?

Corporate Governance
Co-chairs - Mike Blanchard and Chris Kelly

Co-sponsoring Committees: Mergers and Acquisitions; Middle Market and Small Business; Private Equity and Venture Capital, Young Lawyer

Co-sponsoring Committees: Federal Regulation of Securities; Government Affairs Practice

Co-sponsoring Committees: Business Crimes & Investigations Committee, Corporate Compliance, International Business Law

Co-sponsoring Committee: Director & Officer Liability

* Ticket Required
** Closed Meeting
**Thursday, September 12, 2019**

**2:30 PM - 4:30 PM**
Program: Perspectives on Cutting-Edge Issues in Venture Capital and Private Equity
**Private Equity and Venture Capital**
Chair - Brian Broughman

**3:00 PM - 4:30 PM**
Program: Coming to America - European M&A Deal Terms are Increasingly Found in U.S. Deals
**Middle Market and Small Business**
Chair - Michel Gélinas

**3:30 PM - 5:00 PM**
Program: The Politics of Antitrust: Candidates & Newsmakers Bringing Antitrust into the
**Antitrust Law**
Chair - Marin Boney

**3:30 PM - 5:00 PM**
Program: AI Basics: What Business Lawyers Need to Know
**Technology**
Chair - Lois D. Mermelstein

**3:45 PM - 4:45 PM**
Program: The Future of Capital Requirements: The Road to Basel IV
**Banking Law**
Chair - David L. Portilla

**3:45 PM - 4:45 PM**
Program: Proposed Debt Collection Rules: What You Need to Know
**Consumer Financial Services**
Chair - Sabrina Neff

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* Ticket Required
** Closed Meeting
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Thursday, September 12, 2019

4:00 PM - 5:00 PM
Program: Representing Drug Companies in High-Profile Cases: Lessons from the Insys Therapeutics and Rochester Drug Cooperative Cases

**Business Crimes and Investigations**
Co-sponsoring Committees: Corporate Compliance, Health Law and Life Sciences
Chair - David Rosenfield

4:45 PM - 5:45 PM
Program: Regulating Big Tech - The Current State of Financial Services Disruption

**Banking Law**
Co-sponsoring Committee: Federal Regulation of Securities
Chair - Chris Dye

* Ticket Required
** Closed Meeting
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<table>
<thead>
<tr>
<th>Time</th>
<th>Program</th>
<th>Location</th>
<th>Chair/Co-sponsors</th>
</tr>
</thead>
<tbody>
<tr>
<td>8:00 AM</td>
<td>Cross-Border Asset Based Lending: Perspectives on Practice and Legal Issues in the UK, Canada and the US</td>
<td>Salon 1, M2</td>
<td><strong>Commercial Finance</strong>  Co-sponsoring Committees: Uniform Commercial Code, Association of Commercial Finance Attorneys, American College of Commercial Finance Lawyers</td>
</tr>
<tr>
<td>8:00 AM</td>
<td>Staying Private Longer: Why Go Public?</td>
<td>Salon 3, M2</td>
<td><strong>Private Equity and Venture Capital</strong>  Chair - Elliott Greenstone</td>
</tr>
<tr>
<td>8:00 AM</td>
<td>So You’re Buying an Entity That Does Business with the US Government... Here’s What You Need to Know</td>
<td>Salon 2, M2</td>
<td><strong>Mergers and Acquisitions</strong>  Chair - Ashley Hess</td>
</tr>
<tr>
<td>8:30 AM</td>
<td>Streamlining Business Cases for Trial: A View from the Bench</td>
<td>Salon 9, M2</td>
<td><strong>Business and Corporate Litigation</strong>  Co-sponsoring Committee: Dispute Resolution, Young Lawyer Co-chairs - Joseph R. Slights, James L. Gale and Lewis H. Lazarus</td>
</tr>
<tr>
<td>8:30 AM</td>
<td>Cross-border Securities Tender Offers</td>
<td>Salon 4, M2</td>
<td><strong>Federal Regulation of Securities</strong>  Chair - Peter Castellon</td>
</tr>
<tr>
<td>8:30 AM</td>
<td>Stock Buybacks: Misused or Misunderstood?</td>
<td>Salon 10, M2</td>
<td><strong>Corporate Governance</strong>  Chair - Bruce Dravis</td>
</tr>
</tbody>
</table>

* Ticket Required  ** Closed Meeting
Friday, September 13, 2019

8:45 AM - 10:15 AM  
Program: Fed Control Rules: Moving from Lore to Law?  
**Banking Law**  
Chair - Patricia A. Robinson  
Co-sponsoring Committee: Federal Regulation of Securities

9:00 AM - 10:00 AM  
Program: Digital Taxes: Expanding the Jurisdictional Reach  
**Cyberspace Law**  
Chair - Edward A. Morse  
Joint with Taxation

9:00 AM - 10:00 AM  
Program: Cross-border Financings: Structuring for FX and Derivatives Exposure; Perfecting Foreign Collateral  
**Uniform Commercial Code**  
Co-chairs - Arleen Nand and Nancy Rigby

9:30 AM - 10:30 AM  
Program: The Future of Interconnected Banking is Now, and it's Brought to You by APIs  
**Consumer Financial Services**  
Chair - Adam Maarec  
Co-sponsoring Committees: International Business Law; International Coordinating

10:30 AM - 11:30 AM  
Program: In-House Counsel in the Wake of Enterprise Risk Management: Implications for Legal, Compliance and Risk  
**Banking Law**  
Chair - Peggy Hamilton  
Co-sponsoring Committee: Credit Unions

10:30 AM - 11:30 AM  
Program: Your Web Content and Diverging Rules in EU and US on ISP Liability for Copyright Infringement  
**Cyberspace Law**  
Chair - David Flint  
Co-sponsoring Committees: International Coordinating; International Business Law

* Ticket Required  
** Closed Meeting
Friday, September 13, 2019
10:30 AM - 12:30 PM
Program: How to Maximize the Value and Reduce the Cost of Corporate Legal Services
Salon 2, M2
Co-sponsoring Committees: Antitrust Law; Audit Responses; Business Crimes and Investigations; Business Law
Education: Career and Practice Development; Commercial Finance; Community Economic Development; Consumer Bankruptcy; Consumer Financial Services; Corporate Compliance; Corporate Documents and Process; Corporate Governance; Corporate Social Responsibility Law; Credit Unions; Derivatives and Futures; Director and Officer Liability; Dispute Resolution; Employee Benefits and Executive Compensation; Energy Business; Environmental; Federal Regulation of Securities; Gaming Law; Institutional Investors; Intellectual Property; International Business Law; International Coordinating; Judges Initiative; Law and Accounting; Legal Analytics; Middle Market and Small Business; Nonprofit Organizations; Private Equity and Venture Capital; Pro Bono; Professional Responsibility; Project Finance and Development; Securitization and Structured Finance; Sports Law; State Regulation of Securities; Taxation; Technology; Trust Indentures and Indenture Trustees; Uniform Commercial Code

Co-sponsoring Committees: Commercial Finance, Cyberspace Law, International Business Law, International Coordinating

10:30 AM - 12:30 PM
Program: Commercial Law Developments 2018-2019
Salon 1, M2
Co-sponsoring Committee: Uniform Commercial Code, American College of Real Estate Lawyers, Association of Commercial Finance Attorneys

10:30 AM - 12:30 PM
Program: The Nuts and Bolts of Effective Leadership
Salon 9, M2
Co-sponsoring Committee: Young Lawyer
Program: The Anatomy of Private Equity Investment in Health Care Services
Health Law and Life Sciences
Chair - Michelle Skipper
Co-sponsoring Committees: Mergers and Acquisitions, Private Equity and Venture Capital

Program: Diversitech: Building Financial Inclusion Through Fintech
Consumer Financial Services
Chair - Yolanda Gamboa
Joint with Cyberspace Law

Program: Open for Business: Developing a Welcoming and Compliant Workplace for LGBTQ Employees
Diversity and Inclusion
Chair - Don Davis
Co-sponsoring Committee: Young Lawyer

Business and Corporate Litigation
Co-chairs - Sarah Tomkowiak and Edward Deibert
Joint with Mergers and Acquisitions

Mergers and Acquisitions
Co-chairs - Sarah Tomkowiak and Edward Deibert
Joint with Business and Corporate Litigation

Program: The Future of Financial Regulatory Innovation and Reform from a State and Federal Perspective
Banking Law
Chair - Shazia Ahmad
Co-sponsoring Committee: Credit Unions; Federal Regulation of Securities

Program: Is There No Such Thing as a Free Ad and the New EU e-Privacy Regulation
Cyberspace Law
Chair - Valerie Surgenor
Co-sponsoring Committee: International Coordinating
Friday, September 13, 2019

2:00 PM - 3:00 PM  
Program: Legal Issues Associated with Wages-on-Demand Products  
Cyberspace Law  
Chair - Stephen T. Middlebrook  
Joint with Consumer Financial Services

2:00 PM - 3:30 PM  
Program: Converting a Chapter 13 to a Chapter 7 Absent the Debtor’s Consent: Marrama, Law v. Siegel and 1307  
Consumer Bankruptcy  
Chair - Leslie Berkoff  
Co-sponsoring Committees: Consumer Financial Services, Credit Unions, Business Bankruptcy

2:00 PM - 3:30 PM  
Program: Cutting Edge Opinion Issues and Lessons Learned from Recent Reports  
Legal Opinions  
Chair - Ettore Santucci  
Co-sponsoring Committee: LLCs Partnerships and Unincorporated Entities

2:00 PM - 3:30 PM  
Program: Banking on Guns n’ Drugs: Social Policy Meets Financial Services  
Banking Law  
Chair - Sarah Elliott  
Co-sponsoring Committees: Credit Unions; Federal Regulation of Securities; Government Affairs Practice

2:00 PM - 3:30 PM  
Program: Subsidiary Governance Essentials  
Corporate Governance  
Co-chairs - Rebecca Grapsas and Rick Silberstein

2:00 PM - 3:30 PM  
Program: Brand Protection and Franchising: Business and Legal Experts Discuss Key Intellectual Property Issues and Developments in Franchising  
Intellectual Property  
Chair - Sarah A. Gatti  
Co-sponsoring Committee: Young Lawyer

2:30 PM - 4:00 PM  
Program: Don’t Let Lack of Compliance Derail Your Startup: Practical Approaches to Compliance & Ethics  
Corporate Compliance  
Chair - Robert L. Brown  
Co-sponsoring Committees: Middle Market and Small Business; Private Equity and Venture Capital

* Ticket Required  
** Closed Meeting
Friday, September 13, 2019

2:30 PM - 4:00 PM
Program: Annual Antitrust Update for Business Lawyers
Antitrust Law
Chair - Barbara Sicalides
Co-sponsoring Committees: Business Crimes and Investigations, Corporate Compliance, Corporate Counsel, International Business Law, Internation Coordinating; Mergers & Acquisitions

2:30 PM - 4:30 PM
Program: Lawyers’ Service on Nonprofit Boards: Fiduciary Duties, Best Practices, and Ethical Issues
Nonprofit Organizations
Chair - William M. Klimon
Co-sponsoring Committees: Corporate Governance, Leadership Development, Pro Bono

3:00 PM - 4:00 PM
Program: Artificial Intelligence and Its Impact on In House Counsel
Consumer Financial Services
Chair - Daniel McKenna
Joint with Cyberspace Law

3:30 PM - 5:00 PM
Program: The Tangled Intersection of Mass Torts, Bankruptcy and Regulatory Law: What Can Be Learned From PG&E?
Business Bankruptcy
Chair - Kyung S. Lee
Co-sponsoring Committees: Business and Corporate Litigation; Bankruptcy Court Structure and Insolvency Process

3:30 PM - 5:00 PM
Program: Multi-National Corporate Investigations: Tips, Trends and Traps
Business Crimes and Investigations
Chair - A.J. Bosco
Co-sponsoring Committees: Business and Corporate Litigation, Corporate Compliance, International Business Law

3:30 PM - 5:00 PM
Program: I’m an Article 9 Lawyer, So Why Do I Need to Know Articles 1-8 Of The UCC?
Uniform Commercial Code
Chair - Richard Goldfarb
Co-sponsoring Committee: Young Lawyer

* Ticket Required
** Closed Meeting
Friday, September 13, 2019

3:30 PM - 5:00 PM
Program: Bankruptcy Appellate Case Law Updates
**Consumer Bankruptcy**
Chair - Alan C. Hochheiser
Co-sponsoring Committee: Business Bankruptcy; Consumer Financial Services

3:45 PM - 4:45 PM
Program: Custodial Activities in the Age of Digital Assets
**Banking Law**
Chair - Phoebe Papageorgiou
Co-sponsoring Committee: Credit Unions; Federal Regulation of Securities

4:00 PM - 5:00 PM
Program: Recent Developments in US State Privacy Requirements: How Do Businesses Balance It All?
**Cyberspace Law**
Joint with Consumer Financial Services
Co-chairs - Agnes Bundy Scanlan, Niya McCray and John Isaza
Co-sponsoring Committee: Cyberspace

4:00 PM - 5:00 PM
Program: Recent Developments in US State Privacy Requirements: How Do Businesses Balance It All?
**Consumer Financial Services**
Joint with Cyberspace Law
Co-chairs - Agnes Bundy Scanlan, Niya McCray and John Isaza

4:00 PM - 5:00 PM
Program: Running Your Law Firm with Proven AI Applications from The Business World
**Legal Analytics**
Chair - Alileen Leventon
Co-sponsoring Committee: Professional Responsibility

4:45 PM - 5:45 PM
Program: Multifamily Lending: Commercial Banking, But Consumer Law Issues
**Banking Law**
Chair - Michael Flynn
Co-sponsoring Committee: Consumer Financial Services; Credit Unions

* Ticket Required
** Closed Meeting
Saturday, September 14, 2019

8:00 AM - 9:30 AM
Program: Blockchain Basics for Energy Lawyers: Mastering Fundamentals and Keeping Pace with Emerging Use Cases
Energy Business
Chair - Erlyne Nazaire
Co-sponsoring Committee: Project Finance and Development
Salon 1, M2

8:00 AM - 10:00 AM
Program: Business and Ethical Challenges: Human Rights Requirements, Due Diligence, Remediation and Brand Protection
Corporate Social Responsibility Law
Counsel,
Chair - Susan Maslow
Co-sponsoring Committees: Corporate Compliance, Corporate Governance; International Business Law; International Coordinating; Intellectual Property; Professional Responsibility; Uniform Commercial Code
Salon 2, M2

8:30 AM - 9:30 AM
Program: The Mansfield Rule: Diversity in Leadership
Consumer Financial Services
Co-chairs - D. Sharmin Arefin and Robin Nunn
Co-sponsoring Committee: Diversity and Inclusion
Salon E-H, M4

8:30 AM - 10:00 AM
Program: Prepping Clients in Corporate Divorce & Complex Ownership Disputes for Mediation and Arbitration
Dispute Resolution
Co-chairs - John Levitske and Leslie Berkoff
Co-sponsoring Committees: Business and Corporate Litigation; Business Bankruptcy; Judges Initiative; Corporate Counsel; Business
Salon 10, M2

8:30 AM - 10:00 AM
Program: Fintech Compliance and Regulation - Why More Collaboration and Engagement Is Needed
Business Crimes and Investigations
Affairs,
Chair - Patty Tehrani
Co-sponsoring Committees: Corporate Compliance, Government Affairs; Federal Regulation of Securities, State Regulation of Securities
Salon 3, M2

8:30 AM - 10:00 AM
Program: Navigating Ultimate Beneficial Ownership (UBO) Across Jurisdictions
International Business Law
Chair - Marlon Paz
Co-sponsoring Committees: International Coordinating; Corporate Counsel; Taxation
Salon 9, M2

* Ticket Required
** Closed Meeting
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Saturday, September 14, 2019

9:00 AM - 10:00 AM
Program: Current Expected Credit Loss - Is Your Institution Ready?
**Banking Law**
Chair - Michael Cavallaro
Co-sponsoring Committee: Credit Unions

9:30 AM - 10:30 AM
Program: Digging Deeper into Blockchain Regulatory & Legislative Updates
**Cyberspace Law**
Chair - Carla L. Reyes
Joint with Consumer Financial Services

10:30 AM - 11:30 AM
Program: Reforming Money Service Business Regulation for the Fintech Era
**Consumer Financial Services**
Chair - David Beam

10:30 AM - 12:00 PM
Program: Resolving Distressed Corporate Divorce Disputes through Litigation and/or Court Annexed Mediation and Arbitration
**Dispute Resolution**
Co-chairs - John Levitske and Leslie Berkoff
Co-sponsoring Committees: Business and Corporate Litigation; Business Bankruptcy; Corporate Counsel; Judges Initiative

10:30 AM - 12:00 PM
Program: Navigating the Conflicting Federal and State Laws for Doing Business With Cannabis Companies
**Business Crimes and Investigations**
Co-chairs - Jay Dubow and Alva Mather
Co-sponsoring Committees: Business and Corporate Litigation, Corporate Counsel, Corporate Social Responsibility

10:30 AM - 12:00 PM
Program: International Supply Issues for Project Development
**Project Finance**
Chair - Sarah Biser
Co-sponsoring Committee: Energy Business

10:30 AM - 12:00 PM
Program: Best Practices in Developing or Improving a Corporate Social Responsibility Program
**Corporate Compliance**
Chair - Margaret M. Cassidy
Co-sponsoring Committee: Corporate Counsel

* Ticket Required
** Closed Meeting
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Saturday, September 14, 2019

10:30 AM - 12:30 PM
Program: Ethical and Practical Issues in Lawyer Well-being, Disability and Impairment
Professional Responsibility
Chair - Gisela M. Munoz

Co-sponsoring Committees: Diversity and Inclusion; Director and Officer Liability

10:30 AM - 12:30 PM
Program: Regulatory Issues Every M&A Lawyer Should Consider When a Client Is Making an Inbound Investment in the US
Mergers and Acquisitions
Co-chairs - Renata Hesse and Russell Randle

Co-sponsoring Committees: Antitrust Law; International Business Law; International Coordinating; Young Lawyer