Fostering Higher Quality Board Decision Making

March 13, 2014

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Presented by the ABA Standing Committee on Bar Activities and Services and the Division for Bar Services
Agenda

• Review Learning Objectives
• Research Overview
• Context and Tools to Drive High Quality Decision Making
Learning Objectives

- Learn what research shows about the impact of a strategic focus on association boards.

- Identifying obstacles to effective board governance.

- Develop strategies for moving boards to a strategic focus.
Something to get excited about...?

- Effective governance by most nonprofit boards is rare and unnatural. Seldom do they “...harness the collective efforts of accomplished individuals to advance the institution’s mission and long-term welfare.”

  – Taylor, Chait & Holland, New Work of the Board, HBR
Research

• Qualitative
• Quantitative
• Case Studies
Findings from High Performing Boards

• Four Categories of Issues = Three Legs of Governance
• Put Generative First
• Identify obstacles
  – Issues and people
• Incorporate dissension (early) in process
How High Performing Boards Manage Agendas

Issue Management: Board Agenda

Category I: Reports/Updates
- Committee Reports
- Staff Updates
  (No decisions/direction required)

Category II: Board Obligated Items
- Minutes
- Governmental Actions
- Financial Requirements
- Nominations & Appointments
- Governance Items

Category III: Environmental Scanning & Strategic Discussion
- Unframed & Trend Seeking
- Unfiltered
- Limited Boundaries
- Directional, not Decisional

Category IV: Seeking Decisions/Action Items
- Generally well framed
- May be crisis or contentious
- Issues regarding the Strategic Plan and Corporate Objectives
- Issues challenging the core of the association or profession

ABA BAR LEADERSHIP INSTITUTE
CORE PURPOSE
To improve the care of patients with serious or life-threatening conditions through advancement of hospice and palliative medicine.

AGENDA

TUESDAY, FEBRUARY 15
4:00 pm PT – Marriott Pinnacle Hotel, 1128 W Hastings St, Vancouver, BC / Shaughnessy Salon, 3rd Floor

I. Welcome/Introductions (10 min) Morrison

II. ► Will Hospice and Palliative Medicine Be a Leader or a Follower in True Health Care Reform? (1 hr) Kirch

Association of American Medical Colleges

III. International Perspectives in Palliative Medicine (1 hr) Abernethy/Ferris/Radwany

7:00 pm PT – Dinner, Transportation to The Fish House in Stanley Park

WEDNESDAY, FEBRUARY 16 – Marriott Pinnacle Vancouver, Shaughnessy Salon, 3rd Floor

8:00 am PT Continental Breakfast

8:30 am PT Board Meeting/Call to Order

I. CALL TO ORDER Morrison

II. CONFLICT OF INTEREST DISCLOSURES Morrison

III. ► MINUTES Faulkner

A. Approve minutes of October 29 Board call, December 10 Executive Committee call, and receive minutes of 2010-2011 Executive Committee Electronic Voting

IV. CONSENT AGENDA Morrison

(Note: Items on the consent agenda require no specific action by the board and can be accepted in one motion unless a board member requests discussion. These items are discussed under VI. item F.)

A. ► Guideline Endorsement Policy & Procedure

B. ► Mailing Label Rental Policy & Procedure

V. STRATEGY AND POLICY Thomas

A. ► Journal Update (8:45 – 9:15)

Action: Discuss/progress report from Publications Committee; no action required

B. ► Development Initiative (9:15-9:45) Quill

Action: Discuss/progress report from Development Task Force

9:45 am PT – Break
Board of Directors Meeting
Vancouver, BC Canada
Tuesday, February 15 – Wednesday February 16, 2011

►HMD Certification recommendation (10 – 11)
Action: Discuss/progress report from the Education & Training SCC

A. ►Advocacy Review, Future Priorities *(materials to be posted 2/8)*(11-11:30)
Action: Discuss/progress report on priorities for 2011

Radwany

Annual Assembly Welcome & Preview (11:30 – 11:45) Tucker

11:45 am PT – Lunch

B. ►Board Self Assessment (12:45-1:30)
Action: Discuss results of 2011 Board Self-Assessment

Crossno/Smith

I. BOARD ACTION ITEMS

A. Development Initiative (1:30-1:45) Quill
Action: Discuss/approve recommendation from Development Task Force

B. HMD Certification Recommendation (1:45-2) Morrison/Bruno
Action: Discuss/approve recommendation from the Education & Training SCC

C. Advocacy Priorities for 2011 (2-2:15) Morrison
Action: Discuss/approve advocacy priorities from Ethics, Advocacy & External Awareness SCC

D. ►Pediatric Competencies (2:15-2:30) Abernethy
Action: Discuss/approve recommendation from the Education & Training SCC

C of I: Nancy Hutton / Sarah Friebert

E. ►Media and Issues Management (2:30-2:45) Sinclair
Action: Discuss/approve recommendation from the Ethics, Advocacy & Awareness SCC

F. Other New Business Morrison

II. MANAGEMENT AND OPERATIONS

A. ►Financial Report (5 min) Quill
Action: Accept November & December 2010 preliminary year-end financial statement
Action: Review AMC Incentive Fee Calculation

B. ►Investment Report (10 min) Quill
Action: Review 2010 4th Quarter Report
Action: Review Foster Group Fee Adjustment

C. ►Strategic Plan Preview (5 min) Smith
Action: Review input opportunities and planning process

D. Recognition of Outgoing Board Members

Morrison
Variables Impacting DQ

- Manage Conflict
- Time and Process
- Proper Understanding

Improved Decision Quality
Encouraging Diverse Viewpoints
ASHA Case Study –
Strategic Decision-Making Process of the Board

1. Strategic Issue Identified
2. ‘Charter’ Approved
3. Task Force Appointed
4. Consultant Retained
5. Data Collected
6. Analysis and Education
7. Options Drafted & Shared
8. Prepared Final Recommendation
9. Managed/Pre-empted Conflict
10. Vote Conducted
Thank You!

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