The ABA COMMISSION ON
WOMEN IN THE PROFESSION
Presents the First Ever
LAUNCHING LEADERS RETREAT

April 30 – May 2, 2020
Omni Scottsdale Resort and Spa at Montelucia
Scottsdale, AZ

For more information and to register online, go to www.ambar.org/retreat2020
ABOUT THIS CONFERENCE

Join the ABA Commission on Women in the Profession for our first-ever Launching Leaders Retreat. The retreat will allow participants to develop a plan for their own path to leadership, while gleaning insight from the Commission’s research. Learn from luminaries of the legal profession at cutting-edge plenaries and insightful breakout sessions. Ample time is scheduled for health, wellness, rejuvenation, and networking opportunities.

The ABA Commission on Women in the Profession is the premier leader in research on advancing the careers of women lawyers. Getting to the next level requires building good teams to work with you along the way; selecting and cultivating your own advisors, both men and women; creating a more level playing field in your workplace; and navigating workplace dynamics to claim your own position of power. Conference is limited to the first 100 registrants and the focus is on women 15 years of practice and up.

Retreat (n): Your opportunity to set aside time out from your hectic schedule and laser focus on yourself, the advancement of your career, and the rejuvenation of your holistic well-being.

Why You Should Attend

- Devote dedicated time to assessing and improving your professional and personal wellness to advance your career
- Learn how to step into your full power and take risks while taking care of yourself, from luminaries of the profession
- Take a deep dive into the issues affecting your career with like-minded women lawyers
- Return home with a personalized, concrete, step-by-step plan to create the career and life you want
## Schedule at a Glance

### Thursday, April 30

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>2:00 p.m. – 7:30 p.m.</td>
<td>Registration</td>
</tr>
<tr>
<td>4:30 p.m. – 4:45 p.m.</td>
<td>Event Orientation with Icebreaker</td>
</tr>
<tr>
<td>4:45 p.m. – 5:00 p.m.</td>
<td>Welcome Remarks</td>
</tr>
<tr>
<td>5:00 p.m. – 6:00 p.m.</td>
<td>Personal Perspectives: Leading from within Fireside Chat with Michelle Banks and Michele Coleman Mayes, Jean Lee moderating</td>
</tr>
<tr>
<td>6:00 p.m. – 7:30 p.m.</td>
<td>Welcome Reception</td>
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### Friday, May 1

<table>
<thead>
<tr>
<th>Time</th>
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<tbody>
<tr>
<td>7:30 a.m. – 10:30 a.m.</td>
<td>Registration</td>
</tr>
<tr>
<td>7:30 a.m. – 8:30 a.m.</td>
<td>Networking Breakfast</td>
</tr>
<tr>
<td>8:45 a.m. – 9:15 a.m.</td>
<td>Moving Up Instead of Moving Out: What We Know from Women in Law Long-Term Careers Research with Bobbi Liebenberg and Stephanie Scharf</td>
</tr>
<tr>
<td>9:15 a.m. – 10:30 a.m.</td>
<td>Developing a Gritty Team with Paulette Brown, Ingrid Busson-Hall, Elizabeth Deeley, and Milana Hogan, Mary Torres moderating</td>
</tr>
<tr>
<td>10:30 a.m. – 10:45 a.m.</td>
<td>Break</td>
</tr>
<tr>
<td>10:45 a.m. – 11:45 a.m.</td>
<td>Breakout Sessions</td>
</tr>
<tr>
<td>12:00 p.m. – 1:30 p.m.</td>
<td>Luncheon with Paula Boggs, keynote speaker</td>
</tr>
<tr>
<td>2:00 p.m. – 5:30 p.m.</td>
<td>Excursion – Choice of Desert Botanical Gardens tour, Taliesin West tour, or Desert Hike</td>
</tr>
<tr>
<td>6:00 p.m. – 7:00 p.m.</td>
<td>Networking Reception</td>
</tr>
<tr>
<td>7:00 p.m. – 9:00 p.m.</td>
<td>Dine-a-Rounds (optional)</td>
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### Saturday, May 2

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<td>9:00 a.m. – 10:15 a.m.</td>
<td>Moving Into Positions of Power with Dorothy Capers, Cyndie Chang, Betty Francisco, Eileen Letts, Patricia Lee Refo, and Maureen Mulligan moderating</td>
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<td>Breakout Sessions</td>
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<tr>
<td>12:00 p.m. – 1:30 p.m.</td>
<td>Closing Luncheon with Anne Brafford, keynote speaker</td>
</tr>
<tr>
<td>1:30 p.m. – 5:00 p.m.</td>
<td>Optional Excursions</td>
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</table>
THURSDAY, APRIL 30

2:00-7:30 p.m.
Registration

4:30-4:45 p.m.
Event Orientation with Icebreaker
Led by Eileen Letts, Partner, Zuber, Lawler & Del Duca

4:45-5:00 p.m.
Welcome
Remarks by Stephanie Scharf, Partner, Scharf Banks Marmor, LLC; Maureen Mulligan, Partner, Peabody & Arnold; and Mary Torres, Owner and Member, Law Offices of Mary T. Torres

5:00-6:00 p.m.
Personal Perspectives: Leading from Within Fireside Chat
An intimate conversation with three of the legal profession’s luminaries will address workplace dynamics as it applies to gender, race, and ethnicity. Expect a deep dive into the observations these experts have made over the course of their careers. This session will include a robust Q&A period with the audience. Major takeaways from Commission research such as Guided Conversations, Men in the Mix and Bias Interrupters will also be discussed as it applies to the speakers’ personal experiences.

Speakers: Michele Coleman Mayes, Vice President, General Counsel and Secretary, New York Public Library and Michelle Banks, Senior Advisor and Executive Coach, BarkerGilmore

Moderator: Jean Lee, President and Chief Executive Officer, Minority Corporate Counsel Association

FRIDAY, MAY 1

7:30-10:30 a.m.
Registration

7:30-8:30 a.m.
Networking Breakfast

8:45-9:15 a.m.
Moving Up Instead of Moving Out: What We Know from Long-Term Careers for Women in Law Research
Despite the great influx of women into the profession over the past 30 years, far too many experienced women attorneys are leaving their firms just when they should be in the prime of their careers and enjoying the most success. Clients are increasingly seeking senior women lawyers to try cases and lead deals on their behalf, and firms that continue to allow a gender gap will find themselves at a competitive disadvantage in the legal marketplace. Equally problematic is the loss of talent and diversity when large numbers of women outright leave the legal profession, in much greater numbers than men. The ABA’s groundbreaking Initiative on Achieving Long-Term Careers for Women in Law, co-chaired by Roberta Liebenberg and Stephanie Scharf, conducted a series of innovative research studies of experienced women, men, and managing partners across a spectrum of practice settings, to examine the everyday experiences that affect the satisfaction, success, and attrition of experienced women attorneys. Based on the results of their eye-opening research, Bobbi and Stephanie will recommend concrete strategies and solutions to create a more level playing field for women attorneys at all stages of their careers and to stem the attrition of talented and experienced women from the legal profession.

Speakers: Stephanie Scharf, Partner, Scharf Banks Marmor, LLC and Roberta “Bobbi” Liebenberg, Senior Partner, Fine, Kaplan, and Black

9:15-10:30 a.m.
Developing a Gritty Team
Beyond developing your own personal grit and growth mindset — two of the main characteristics of successful women lawyers — how can you help those you work with maximize their grit and growth mindset to support team success? Grit and growth mindset are important tools to develop for staying focused and committed to longer-term goals and handling challenging situations. Lots of conferences address how you can be “gritty” but these speakers will tackle a new topic and share how to create and support a “gritty team” in a legal working environment.

Speakers: Paulette Brown, Senior Partner and Chief Diversity and Inclusion Officer, Locke Lord, LLP; Ingrid Busson-Hall, Senior Director, Head of Financial Crimes Advisory and Workplace Relations, PayPal; Elizabeth Deeleey, Partner, Latham & Watkins; Dr. Milana Hogan, Chief Legal Talent Officer, Sullivan & Cromwell, LLP

Moderator: Mary Torres, Owner & Member, Law Offices of Mary T. Torres

10:30-10:45 a.m.
Break
FRIDAY, MAY 1

10:45-11:45 a.m.
Breakout Sessions

**Breakout 1: Nuts & Bolts of Grit**
For those unfamiliar with, or who want a refresher on, the principles of grit and growth mindset, two traits that many successful women lawyers have in common. Learn how to develop these traits and apply them to your own career success.

**Facilitator:** Dr. Milana Hogan, Chief Legal Talent Officer, Sullivan & Cromwell, LLP

**Breakout 2: Discussion on Developing Gritty Teams**
Dig deeper into the takeaways from the plenary, clarifying actionable steps to develop your own team’s grit and growth mindset.

**Facilitator:** Paulette Brown, Senior Partner and Chief Diversity and Inclusion Officer, Locke Lord, LLP

**Breakout 3: Discussion on Developing Gritty Teams**
Dig deeper into the takeaways from the plenary, clarifying actionable steps to develop your own team’s grit and growth mindset.

**Facilitator:** Ingrid Busson-Hall, Senior Director, Head of Financial Crimes Advisory and Workplace Relations, PayPal

**Breakout 4: When Will You Need Grit?**
Brainstorm and develop scenarios when mid-career and senior women lawyers might use their grit and growth mindset to ensure success. Future users of the Grit Project Toolkit will benefit from considering the scenarios you envision.

**Facilitator:** Katherine M. Larkin-Wong, Associate, Latham & Watkins, LLP and Morgan L. Smith, Professional Development Director, Dykema Gossett PLLC

12:00-1:30 p.m.
**Luncheon with Paula Boggs**
Keynote speaker Paula Boggs, former GC of Starbucks Corporation, will discuss how taking risks can lead to rewards as she chronicles her decision to leave her position as General Counsel of a major company and change her direction to pursue her dream as a singer/songwriter.

**Speaker:** Paula Boggs, Musician, Public Speaker, Writer, Lawyer, and Philanthropist

2:00-5:30 p.m.
**Choose One Excursion**

**Desert Botanical Garden Guided Tour**
Follow the brick path: take the Garden’s mail trail and learn the unique characteristics of desert plants from around the world. The loop trail features outstanding displays and exhibits including the Sybil B. Harrington Cactus and Succulent Galleries and the Berlin Agave Yucca Forest. This tour focuses on desert plant biology where you can explore the great diversity of form, texture, and color found in this wondrous array of cacti and succulents from around the world. You will also learn how desert plants are uniquely adapted to survive and thrive in a harsh desert environment and people’s interactions with desert plants. Learn the amazing ways people use desert plants for food, tools, and shelter.

**Desert Hike**
We’ll begin by meeting your group at the resort, and accompanying you to the trailhead; on the way, our lead guide will deliver a briefing on desert hiking safety and offer tips on staying comfortable. When our boots meet the desert, we’ll make sure that everyone has plenty of water, and we’ll be carrying some high energy snacks along as well. Our guides will open up this amazing resource with information, anecdotes and observations of the area through which our carefully selected trail winds.

**Taliesin West Guided Tour**
This guided tour gives an intimate and in-depth look at Taliesin West. In addition to the seminar theater, music pavilion, cabaret cinema, and Frank Lloyd Wright’s private office, this tour includes a visit to the dramatic living room where you will sit in Wright-designed furniture and experience firsthand the drama of being a guest in Wright’s famous living room.

6:00-7:00 p.m.
**Networking Reception**

7:00-9:00 p.m.
**Dine-a-Rounds (Optional)**
A variety of offsite dinner reservations will be made. Enjoy food and conversation with your fellow attendees.

Program subject to change. The most current version of the schedule is available at www.ambar.org/retreat2020.
### SATURDAY, MAY 2

7:45-8:45 a.m.  
**Networking Breakfast**

9:00-10:15 a.m.  
**Moving into Positions of Power**  
If you’re preparing to move into a new position of power within your current job or pivot to a new one, new research offers steps you can take to get to the next level. Whether you want to rise to equity partner, manage your firm or department, increase your business, become a General Counsel, or run a non-profit this session will present research that identifies best practices for women lawyers to claim power within their legal organizations. Learn how to promote allyship and systemic change to retain more women in the legal profession. You will leave with exclusive tips and action steps for staying in the game and taking it to the next level.  
**Speakers:** Dorothy Capers, Senior Vice President and General Counsel, National Express LLC; Cyndie M. Chang, Managing Partner, Los Angeles office, Duane Morris, LLP; Betty Francisco, General Counsel, Compass Working Capital; Eileen Letts, Partner, Zuber, Lawler & Del Duca; Patricia Lee Refo, ABA President Elect and Partner, Snell & Wilmer  
**Moderator:** Maureen Mulligan, Partner, Peabody & Arnold, LLP

10:15-10:45 a.m.  
**Break**

10:45-11:45 a.m.  
**Breakout Sessions**  
**Breakout 1: How Can I Be Appointed to a Corporate Board?**  
If your next goal is to branch into corporate board leadership, this is your chance to ask questions and create a personalized strategy.  
**Facilitator:** Pending

**Breakout 2: Take Your Business to the Next Level/ Rise into Firm Leadership (Large Firms)**  
Chart your path to becoming a major rainmaker in your firm and attaining that coveted management position.  
**Facilitator:** Paula Hinton, Partner, Winston & Strawn, LLP

**Breakout 3: Take Your Business to the Next Level/ Rise into Firm Leadership (Small and Medium Sized Firms)**  
If you are part of a boutique firm or even hang out your own shingle, don’t miss hands-on tips to attract a wider client base and stand out as a thought leader in your practice area.  
**Facilitator:** Kathleen L. DeBruhl, Owner, Kathleen L. DeBruhl & Associates, LLC

12:00-1:30 p.m.  
**Closing Luncheon – a Recipe for Workplace Well-Being: D-R-E-A-M**  
Effective leaders foster peak-performing workplaces in which business and people grow and thrive together. This includes taking good care of themselves and fostering work cultures that enable others to be their best. In this session, Anne Brafford will help you build happy, healthy, and engaged teams using her science-backed “DREAM” team recipe: Developing, Relationships, Energy, Autonomy, and Meaning. Anne’s a doctoral student in organizational behavior who was a Big Law partner before shifting her career focus to become a thought leader on lawyer well-being. Anne was Editor-in-Chief and a coauthor of the National Task Force on Lawyer Well-Being’s 2017 report; creator of the ABA’s Well-Being Toolkit for Lawyers and Legal Employers; and author of the ABA-published book Positive Professionals, which provides advice for aspiring positive leaders.  
**Speaker:** Anne Brafford, Founder, Aspire Legal

1:30-5:00 p.m.  
**Optional Excursions**
REGISTRATION AND GENERAL INFORMATION

Registration
Registration closes on **Wednesday, April 1st, 2020**. Note, we expect this event to sell-out since capacity is limited. We suggest registering early to guarantee your spot at this special event. Registration for members is $950 and is $1300 for non-members. Registration includes all programming and networking events including two breakfasts, two lunches, two receptions, and a choice of one of three excursions on the second day of the conference. [www.ambar.org/retreat2020](http://www.ambar.org/retreat2020).

Hotel Information
A block of rooms has been arranged by the Omni Scottsdale Resort and Spa at Montelucia in Scottsdale, AZ for a special rate of $342 plus tax (single/double) which includes resort fees. A 10% discount on spa services will be provided for meeting attendees.


The room block and rates are guaranteed through **Wednesday, April 8, 2020** at 5:00 p.m. CST.

Airline Information
ABA NEGOTIATED AIRFARE DISCOUNTS – AVAILABLE ONLINE!

To access ABA-negotiated airfare discounts for travel, visit [www.americanbar.org/travel](http://www.americanbar.org/travel).

MCLE Information
The ABA will seek 3.5 hours of CLE credit in 60-minute states, including 2.25 hours of elimination of bias CLE credit and 1.25 hours of law office management CLE credit. The ABA will seek 4.2 hours of CLE credit for this program in 50-minute states, including 2.7 hours of elimination of bias and 1.5 hours of law office management CLE credit. Credit hours are estimated and are subject to each state's approval and credit rounding rules. Please visit the program website at [www.ambar.org/retreat2020](http://www.ambar.org/retreat2020) for program CLE details or visit [www.americanbar.org/mcle](http://www.americanbar.org/mcle) for general information on CLE at the ABA.

Sponsorship Opportunities
Show your support for the women in your firm by contributing to the CWP Launching Leaders Retreat. The cut-off for sponsorship commitments is April 1, 2020. For more information go to: [www.ambar.org/retreat2020](http://www.ambar.org/retreat2020).

Cancellation Policy
Requests for refunds will be processed through 5:00 p.m. CST on April 1, 2020. In order to be processed refund requests need to be received in writing to be eligible. A $50 administrative fee will be deducted from the refund. Please allow 8-10 weeks post-conference for the processing of any refunds. Written requests should be sent to Laura Tannous at [laura.tannous@americanbar.org](mailto:laura.tannous@americanbar.org).

Accessibility Information
We welcome persons with disabilities. If you require accommodations, please contact Laura Tannous at **312.988.5715** or [laura.tannous@americanbar.org](mailto:laura.tannous@americanbar.org). Requests should be made a minimum of six weeks prior to the event.

Financial Aid
For those in need, a reduction in tuition is available upon application on a case-by-case basis. Preference will be given to public interest lawyers, government lawyers, full-time law professors, solo or small firm practitioners of limited means, and unemployed attorneys. Applications must be received at least two (2) weeks before the program start date. You will be notified prior to the program if your application is approved. Selected attorneys will receive a 50% reduction in the cost of registration for the program. For more information contact Melissa Wood at [melissa.wood@americanbar.org](mailto:melissa.wood@americanbar.org).

Proceeds from this Retreat will support the activities of the Commission on Women in the Profession, including our cutting-edge research, educational programming, and other efforts to advance women in the law.