FROM THE CHAIR

by Elizabeth S. Stong

Summer is winding down, the first touch of fall is in the air, and it is already time to look to our Committee’s stand-alone Fall Meeting scheduled for November 30, 2001, in New York City. That meeting, and our very successful ABA Annual Meeting in Chicago on August 4-6, 2001, are the principal subjects of this Letter from the Chair.

The Committee Fall Dinner and Meeting – November 29-30, 2001, New York City First, a word about the logistics. This year, our Fall Meeting will be held at the Parker Meridien Hotel, located at 118 West 57th Street in midtown Manhattan. Reservations at the meeting rate of $290 per night can be made directly with the hotel at (212) 245-5000 (refer to the ABA Business and Corporate Litigation Conference).

Now, several more words about our program offerings. Our Fall Meeting will feature an extraordinary program on the standards that should be applied to the conduct of boards of directors of Delaware corporations, presented in the form of a mock appellate argument before three members of the Delaware Supreme Court, Chief Justice E. Norma Veasey, Justice Myron Steele, and Justice Randall Holland. Joining this distinguished panel will be Vice Chancellor Jack B. Jacobs and Vice Chancellor Leo E. Strine, Jr. Good background reading for this program is the soon-to-be-published article by Vice Chancellors Jacobs and Strine and former Chancellor William Allen on “Function over Form: A Reassessment of Standards of Review in Delaware Corporation Law,” which will be featured in the next issue of The Business Lawyer. This program should present a unique
opportunity for all business lawyers, both litigators and non-litigators, to learn what Delaware jurists are thinking on this important topic. It should also provide a master class on appellate advocacy.

Our second program will be a fast-paced survey on **hot topics in ethics for business lawyers**, with updates on the ABA's Ethics 2000 initiative, the issue of unauthorized practice of law, ethics in employment disputes, international issues, and other subjects. Are you aware that at least one state's Supreme Court has denied a law firm its fees for representing a client in an arbitration because the lawyers were not admitted to practice in the state in which the arbitration was conducted — even though the client was well aware of the fact? Did you know that you can lose the attorney-client privilege if you send a privileged document to your client's in-house counsel in Paris? There will be far more than ethics and professionalism CLE credits offered in this program.

As always, the Fall Meeting will begin with collegial good cheer at a **Committee Reception** hosted by Willkie Farr & Gallagher on Thursday evening, November 29, 2001, and a **Committee Dinner** nearby. Ticketing information for the Committee Dinner will be forthcoming shortly.

A note for **newcomers**: do not hesitate to sign up, even if you have never attended a Fall Meeting or even an ABA meeting before. You will see that the Committee is very open and "user-friendly" — indeed, many of our recent Subcommittee leaders and program organizers and speakers have been new Committee members. A note for **not-so-newcomers**: you will not want to miss this meeting! The hotel is splendid, and we predict that the programs will be the subject of discussion for some time to come. So put New York City on your calendar for the week after Thanksgiving, and see you there! A registration form is included in this Newsletter.

**A Postcard from Chicago** We hope you were able to join the Committee and the thousands of lawyers that converged upon Chicago for the ABA Annual Meeting in early August. As always, our Committee gathered for a delightful dinner and presented three outstanding programs; for something new, we also organized a very special public service event at a domestic violence shelter, showing that business lawyers can do good as well as make good.

On **August 4, 2001**, the Subcommittee on Securities Litigation presented a standing-room-only program on **The Nuts and Bolts of Complying with Regulation FD — Don't Be the Test Case**! A panel of expert practitioners was joined by SEC Commissioner Isaac C. Hunt, Jr. and Professor Michael Perino of Saint John's University School of Law. The panel reviewed issues including the mechanics of Reg FD's provisions and their interaction with the Private Securities Litigation Reform Act, among other statutes; the SEC’s current areas of regulatory and enforcement interest; the effect of Reg FD on corporate disclosure practices; and the first enforcement action, brought by the Canadian enforcement authorities against a Canadian issuer, among other topics.

On **August 5, 2001**, the Subcommittees on Insurance and Indemnification, Corporate Counseling and Litigation and Alternative Dispute Resolution presented a role-play and program on **Mediating Corporate Governance Cases**, with Hon. Leo E. Strine, Jr. of the Delaware Chancery Court serving as mediator in a dispute between Day Tripper, Ticket to Ride, and Brian and Judy Epstein. The panel drew on a wide range of advocacy styles in demonstrating how to achieve a client's goals in judicial mediation, and demonstrated a thorough knowledge of classic rock lyrics as well.

Finally, on **August 6, 2001**, the Subcommittee on Criminal and Enforcement Litigation addressed the controversial subject of **Joint Defense Agreements**, presenting perspectives from private practice, the judiciary, and top government lawyers. **Hon. James F. Holderman**, U.S. District Judge for the Northern District of Illinois, **Thomas C. Baxter**, Jr., General Counsel of the Federal Reserve Bank of New York, and lawyers experienced in white-collar practice discussed best practices, model terms for joint defense agreements, whether and when to "get it in writing," and what the government will think of the agreement. Several excellent articles from this program are featured in this issue of *Network*. 


Programs are, as always, a big part, but only a part of our meeting activities. **Subcommittee meetings** took place throughout the Annual Meeting, on **Saturday, Sunday and Monday, August 4-6, 2001**. Nearly all Committee projects, including programs for the Section Spring Meeting, ABA Annual Meeting, and Committee Fall Meeting, originate in our Subcommittees, so participation in these gatherings is a good way to get involved quickly in Committee activities. Several Subcommittees sponsored miniprograms on recent developments, including the ADR Subcommittee and Antitrust Subcommittee, among others. A complete list of Subcommittee Chairs is included in this and every issue of *Network*, and you should feel free to contact any of them, or me, by e-mail at any time to pass along a suggestion or ask how you can become more involved.

**Last for Best …** Two very special events made this year's Annual Meeting memorable. First, at our Committee Dinner at Brasserie Jo, attended by over 50 regular and new members and friends of the Committee, we had the opportunity to thank **Jim Holzman** for his extraordinary service as Committee Chair. Jim’s tenure as Chair saw the expansion of the Committee’s efforts into many new areas, including the establishment of our highly successful Fall Meeting, and there is no aspect of our Committee’s present endeavors that did not benefit enormously from his thoughtful leadership.

Second, as noted above, our Pro Bono Subcommittee took the lead in organizing a **public service event** jointly with the Young Lawyers Division in which several Committee and Business Law Section members joined with YLD leadership to trade in our suits for tee-shirts and shorts, roll up our sleeves, and clean out the back and front yard of a domestic violence shelter not too far from the bright lights of North Michigan Avenue. In my experience attending ABA meetings, there is nearly always some encounter – in a program, over a meal, listening to a well-known speaker – that offers a particularly compelling and unexpected insight. This year, for me, that encounter took place pulling weeds, moving rocks, arranging stepping stones and wood chips, and playing with the young children who live at the shelter. Many of you expressed interest in participating but had unavoidable schedule conflicts. Be assured that we will be repeating this event at the Annual Meeting in Washington, D.C., next year, so save some time on Saturday afternoon, pack a tee-shirt, and bring your garden gloves!

**FEATURE ARTICLES**

**PUNITIVE DAMAGES AND THE SHRINKING ROLE OF THE JURY**

*by D. W. Wilson and Thomas W. Scroggins*

In an opinion that may signal an end to the enforcement of extremely large punitive damage awards, the United States Supreme Court has decided that courts should not give deference to a jury's assessment of punitive damages against a party to a civil action when constitutional concerns are at issue. In *Cooper Industries, Inc. v. Leatherman Tool Group, Inc.*, 121 S.Ct. 1678, 149 L.Ed.2d 674, decided on May 14, 2001, the Supreme Court determined the standard of review an appellate court should apply when reviewing a jury’s determination of punitive damages. In the underlying federal appellate opinion, the Ninth Circuit Court of Appeals had applied an abuse of discretion standard in affirming the jury’s award of $4.5 million in punitive damages in a case involving only $50,000 in compensatory damages for passing off, false advertising, and unfair competition.

In an opinion written by Justice Stevens, the Court clarified that excessive punitive damage awards are subject to challenge under the Eighth Amendment’s prohibition against excessive punishments and fines that is made applicable to the states by the Fourteenth Amendment. The Court also

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1 D. W. Wilson and Thomas W. Scroggins are with the law firm of Tanner & Guin, LLC in Tuscaloosa, Alabama.
noted that the Fourteenth Amendment’s due process clause independently prohibited “grossly excessive” awards. The Court reaffirmed the three Gore factors used in reviewing the constitutionality of a punitive damages award and stated a court should examine the degree of the defendant’s reprehensibility or culpability, the relationship between the penalty and the harm to the victim caused by the defendant’s actions, and the sanctions imposed in other cases involving comparable misconduct. Justices Thomas and Scalia submitted separate concurring opinions, while Justice Ginsberg was the lone dissenter.

In addressing the opposing constitutional arguments, the Court distinguished an award of compensatory damages from an award of punitive damages by stating, “unlike the measure of actual damages suffered, which presents a question of historical or predictive fact, … the level of punitive damages is not really a ‘fact’ ‘tried’ by the jury.” In so doing, the Court swept aside Leatherman’s contention that the Seventh Amendment’s right to a trial by jury and prohibition of the re-examination of facts tried to a jury required a standard of review granting deference to a jury’s assessment of punitive damages.

The Court recognized legislative efforts at tort reform since its opinion in BMW of North America, Inc. v. Gore, 517 U.S. 559, 116 S.Ct. 1589, 134 L.Ed. 2d 809 (1996), and seemed to implicitly encourage legislative action to set forth guidance and boundaries on punitive damages by stating, “legislatures enjoy broad discretion in authorizing and limiting permissible punitive damages awards.” Thus, this decision will likely lead some state legislatures to revisit past attempts at tort reform through punitive damages caps and cause those with existing caps to consider shrinking the caps. The Court compared these limitations to the legislative setting of fines and punishments for criminal behavior and indicated that, within the confines of the legislative limits imposed upon punitive damages, a court’s role is merely to review for an abuse of discretion. However, when a punitive damage award is challenged on the basis of its constitutionality, it is to be reviewed de novo. We would expect this to lead to further confrontations over the constitutional constraints upon a legislature’s ability to limit punitive damages at both the federal and state levels.

**NEW BUSINESS LAW SECTION FELLOWS ANNOUNCED**

by Heidi M. Staudenmaier

The Business Law Section leadership is pleased to announce its Fellows for 2001-2003:

**Pamela Grinter**
Riddell Williams
Seattle, Washington

**Rick Lambert**
Passman Jones
Dallas, Texas

**Jennifer Mallory Rawl**
Nelson Mullins Riley & Scarborough, LLP
Columbia, South Carolina

**Jeff Paskert**
Fowler, White, Gillen, Boggs, Villareal and Banker, P.A.
Tampa, Florida

**Laura Takasumi**
Miller Nash, LLP
Vancouver, Washington

The Fellows are appointed for two years. Each new Fellow will be appointed to a substantive committee of the Section. The Business and Corporate Litigation Committee has been fortunate to have a Fellow appointed to it in the prior three years. The current Fellow assigned to the Committee is Patrick Clendenen of Boston. Tate London of Seattle just completed his two-year Fellowship term. It is anticipated that one of the new Fellows will also be appointed to the Business and Corporate Litigation Committee.

The goal of the Fellows program is to give active members of the ABA Young Lawyers Division
an opportunity to become involved in the substantive work of the Business Law Section, to develop future leaders of the Section, and to enhance knowledge about the work of the Section among members of the Young Lawyers Division. To be considered for selection, a person must be both a member of the Business Law Section and an active member of the Younger Lawyers Division (or an active member who has “aged out” within the last three years). Candidates must demonstrate significant interest and achievement in an area of business law that coincides with the work of a substantive Section Committee.

If you have any questions about the Fellows Program or would like additional information concerning nominations for next year’s 2002-2004 class, please contact Fellows Program Co-Chair Heidi M. Staudenmaier at (602) 382-6366 or hstaudenmaier@swlaw.com.

SUBCOMMITTEE REPORTS

BANKRUPTCY LITIGATION SUBCOMMITTEE

by William Knight Zewadski

The Bankruptcy Litigation Subcommittee held its joint meeting with the Creditors' Rights Subcommittee in Chicago August 4, 2001, and heard an excellent presentation by Bankruptcy Judge Timothy Corcoran on his opinion in *Toy King Distributors, Inc.*, 256 BR 1 (Bankr. M. D. Fla., 2000) (presently on appeal). It is an opinion running over 200 pages in the reporter and involves nearly every kind of avoidance, fraudulent transfer, and preference issue. The Subcommittees also voted to support the ABA resolution opposing attorney sanctions for errors in completing statements of affairs and schedules included under the proposed bankruptcy legislation.

The two Subcommittees will again meet jointly at the forthcoming National Bankruptcy Judges Conference in Orlando, October 19, 2001, at 7:45 a.m. At that time we will consider the status of the proposed bankruptcy legislation and its effect on litigation and the courts, as well as a presentation by Bankruptcy Judge Friedman on retention or transfer of venue.

The Subcommittee meets three times a year, at the ABA Annual Meeting, the Business Law Section's Spring Meeting and the National Bankruptcy Judges Conference. Join the Subcommittee by simply sending an email to William Zewadski, z@trenam.com, with your name, address and email address. Your suggestions for topics and speakers are always appreciated.

BUSINESS COURTS SUBCOMMITTEE

by Mitchell L. Bach

The Business Courts Subcommittee met in Chicago earlier this month, as part of the ABA Annual Meeting. This was the Subcommittee’s first formal meeting, since becoming part of the Business and Corporate Litigation Committee of the Section of Business Law. This group formerly constituted the Section’s Ad Hoc Committee on Business Courts, under the leadership of William H. Clark.

The Subcommittee decided to advocate the establishment of specialized business courts or commercial litigation management tracks in Phoenix, Arizona, Dallas, Texas and several other major cities. Efforts are being made to identify key individuals in those cities who may be interested in assisting these efforts. An extensive discussion focused on proposed legislation which is now under consideration in New Jersey.

The Subcommittee recognized that most major cities in the United States already have established specialized business courts or commercial litigation management tracks. Accordingly, the Subcommittee decided to shift some of its emphasis to improvement of existing business court programs. This was the central theme of the CLE program that the Subcommittee sponsored at the Business Law Section’s Annual Spring Meeting in
Philadelphia this past March. This program was extremely well received, and the Subcommittee decided to explore the possibility of an encore presentation at the ABA Annual Meeting in August of 2002.

Finally, the Subcommittee discussed the possibility of getting the ABA to endorse the establishment of specialized business courts or commercial litigation management tracks in all major metropolitan areas. Until now, only the Section of Business Law has endorsed this position. It was decided to explore the possibility of first getting such an endorsement from the ABA’s Litigation Section.

CORPORATE COUNSELING AND LITIGATION SUBCOMMITTEE
by Peter J. Walsh, Jr. and Anne C. Foster

At the ABA Annual Meeting in Chicago the Subcommittee held its joint meeting with the Indemnification and Insurance Subcommittee. The Subcommittee meeting was well attended and included a discussion of some of the significant recent Delaware decisions, as well as a discussion of a recent article authored by a number of the Chancery Court judges. Plans are in the works to conduct a mock oral argument at the late Fall Meeting in New York, and a number of Delaware judges are slated to participate. The Subcommittee will be assisting in preparing that program, which is expected to generate considerable interest. We strongly encourage all members of the Subcommittee to attend the New York meeting, and we look forward to seeing you there.

INDEMNIFICATION AND INSURANCE SUBCOMMITTEE
by William D. Johnston

Members of the Indemnification and Insurance Subcommittee met jointly with members of the Corporate Counseling and Litigation Subcommittee during the ABA Annual Meeting in Chicago. We discussed the recent article by former Chancellor Allen, Vice Chancellor Jacobs and Vice Chancellor Strine, as well as case law developments and, in the context of director and officer liability insurance, market conditions and the effort on the part of some insurers to have insured companies "share risks" by making co-payments (apart from the deductible). We also discussed program ideas for the stand-alone meeting of the Business and Corporate Litigation Committee to take place November 29-30 (New York City), the 2002 Spring Meeting of the Business Law Section (Boston) and the 2002 Annual Meeting (Washington, D.C.). Finally, we were gratified to note the first-ever publication in book form of the "Review of Developments" materials.

The next meeting of the Indemnification and Insurance Subcommittee will occur during the 2002 Spring Meeting, and new members are always welcome. In the meantime, if you have any questions, please contact committee chair Bill Johnston at wjohnston@ycst.com or committee vice chair Mike Gassmann at gassmaml@dbr.com. We hope to see you in New York in November!

INTELLECTUAL PROPERTY SUBCOMMITTEE
by Cindy A. Elliott

The Intellectual Property Subcommittee met on August 6, 2001 at the ABA Annual Meeting in Chicago. The Subcommittee welcomed its new Vice Chair, Andy Halaby of Snell & Wilmer, One Arizona Center, Phoenix, Arizona 85004-2202. Andy brings a fresh perspective and renewed energy to the leadership of the Subcommittee and we are pleased to have him join us. He can be reached at (602) 294-0913 or by email at ahalaby@swlaw.com.

The Subcommittee again will be contributing to the Recent Developments publication, and began gearing up for that effort. The Subcommittee also discussed possible programs for presentation, either alone or in concert with some other committee or Subcommittee, at either the Business Law Section meeting in the spring or next summer's ABA convention. Potential topics considered included
insurance issues confronting a company accused of intellectual-property infringement, appropriate indemnification provisions of licensing and development agreements, and practice issues that confront general practice firms in intellectual property litigation management.

The Subcommittee welcomes any additional ideas for programs. If you have a program idea or any questions about the Subcommittee, please feel free to contact Andy at the address listed above or Cindy A. Elliott, Wolf, Block, Schorr & Solis-Cohen LLP, 1650 Arch Street, Philadelphia, PA 19103, (215) 977-2049, celliott@wolfblock.com.

PARTNERSHIPS AND ALTERNATIVE ENTITIES SUBCOMMITTEE

by Vernon R. Proctor

The Partnerships and Alternative Entities Subcommittee had a well-attended and informative meeting in Chicago on August 6. We heard from a Belgian attorney, Mr. Louis Lafili, about recent developments in alternate entity law in the European Community. The group discussed Vice Chancellor Strine's recent post-trial opinion in *Gotham Partners, L.P. v. Hallwood Realty Partners, L.P. et al.* (Del. Ch. Jul. 18, 2001), which provided further insights into the interplay between fiduciary and contractual standards of conduct for principals of Delaware limited partnerships and related entities. The Subcommittee discussed a possible future ABA program on that subject, perhaps to include one or two "deal-side" speakers from the Business Law Section's Partnerships Committee and a judicial panelist as well. Anyone wishing to participate in such a program is urged to call the Subcommittee's Chair, Vernon Proctor, at (302) 429-4202, or its Vice-Chair, Kevin Shannon, at (302) 984-6112.

PRO BONO SUBCOMMITTEE

by Patrick T. Clendenen and La Ronda D. Barnes

In a collaborative project with the Young Lawyers Division's Special Projects Team on Domestic Violence and the ABA's Commission on Domestic Violence, the Pro Bono Subcommittee of the Business Law Section's Business and Corporate Litigation Committee held a Public Service Reception and Hands-On Public Service Project at the ABA Annual Meeting in Chicago on Saturday, August 4. The Reception and Project centered on Domestic Violence, and the afternoon was divided into two parts.

First, at the Chicago Marriott, speakers from the Business Law Section, the Young Lawyers Division, and the Commission on Domestic Violence addressed the scourge of domestic violence and handed out over 1500 Bunny Bags to Chicago area shelters, hospitals, courts, police, and other organizations serving the victims of domestic violence. The Bunny Bags, which are designed to comfort children in stressful situations, were created by the Commission on Domestic Violence and generously donated for this event by the Commission and H.J. Heinz. Included among the speakers were Sarah Buel, 2001 YLD Fellow Recipient; Laura Stein, General Counsel for H.J. Heinz and incoming Chair of the Commission on Domestic Violence; Laura Farber, Chair-Elect of the YLD; and Elizabeth Stong, Chair of the BLS's Business and Corporate Litigation Committee. Leaders from Chicago area shelters Apna Gar, Constance Morris House, and Family Rescue were on hand.

Second, immediately after the reception, approximately sixteen Business and Young Lawyers visited the Apna Gar Shelter in downtown Chicago to complete a hands-on public service project. The shelter's name literally means "Our Home," and it provides culturally sensitive, comprehensive services for battered women and children in the Asian Community. Everyone rolled up their sleeves, tackled the waist high weeds, and transformed the entire front and back yards into a pleasant outdoor living space. We now hope that we have started an annual tradition.

The Reception and Project are designed to foster goodwill and fellowship among the Business Law Section, the Young Lawyers Division, the Commission on Domestic Violence, their participating...
The Publications Subcommittee proposal to the Business Law Section’s Publications Board regarding publication of the Annual Survey of Developments in Business and Corporate Litigation became a reality in August at the ABA Annual Meeting in Chicago. The seminar materials prepared for the “2001 Review of Developments in Business and Corporate Litigation” program at the Spring Meeting in Philadelphia were slightly improved upon by the authors and are now available in publication format.

The Annual Survey has been a traditional and extremely popular program at the Section’s Spring Meeting, which was again evidenced by a room-capacity crowd in Philadelphia. The Annual Survey entails a comprehensive update of the law at a very high level of interest to business and corporate lawyers. The 2001 Survey included legal updates and trends for ADR law, bankruptcy, business torts litigation, class-action law, corporate law, derivative litigation, director liability and indemnification, employment law, financial-institution litigation, general partnerships, joint ventures, limited partnerships and limited-liability companies, intellectual-property law, labor law (nonunion employees’ NLRA rights), and securities litigation. Many thanks to the multiple authors who contributed to the publication.

Publication of the Annual Survey now permits a wider audience to receive the benefits of the exemplary and in-depth information included in the program materials. Additionally, based on the extensive time and work involved in compiling the survey materials, the publication provides greater recognition to the numerous authors contributing to the effort.

Based on this initial successful venture, it is anticipated that publication of the Annual Survey will happen each year, with the publication available at the ABA Annual Meeting.

**SECURITIES LITIGATION SUBCOMMITTEE**

*by Lisa Klein Wager, James R. Hawkins II, and Stephen D. Poss*

The Securities Litigation Subcommittee has had an active several months.

At the Business Law Section’s Spring Meeting, Vice Chair Steve Poss presented the Annual Review of Developments in Federal Securities Litigation, and Subcommittee members Laurie Smilan, Paul Ferrillo and Chris Mixter presented a mini program on Regulation FD. Both sessions were well-attended, and the mini program was so well received that it was expanded into a formal program for the ABA Annual Meeting in Chicago. Co-chaired and moderated by Laurie Smilan and Lisa Wager, the program was entitled “Don’t Be a Test Case: How to Avoid Liability Under Reg FD”. Professor Michael Perino walked a standing-room-only crowd through the history and provisions of Reg FD. SEC Commissioner Isaac Hunt, Jr. shared some insights into the concerns leading to the statute’s enactment and current SEC hot points, emphasizing that, in his view, marginal cases will not be brought. David Kistenbroker of Katten Muchin Zavis, Chris Mixter of Morgan Lewis & Bockius, and Dixie Johnson of Fried, Frank, Harris, Shriver & Jacobson reviewed frequently asked questions and discussed an interesting hypothetical. Finally, investor-relations expert Debbie Kelly of Genesis provided insights on the impact that Reg FD has had on public companies and offered some practical tips on managing analyst communications and investor relations under Reg FD.

The Subcommittee also had a business meeting in August at which a number of topics of interest were discussed, including: issues related to parallel proceedings and issues likely to be of interest to the new chairman of the SEC. The Subcommittee is considering preparing a letter to the chairman recommending areas for possible review and
improvement. Volunteers also are being sought to work on the next annual review of developments in securities litigation. This offers an immediate opportunity to become active in the Subcommittee. In the past, people who worked on the preparation of the written material have been given an opportunity to present the Subcommittee's material at the Spring Meeting. Anyone interested in any of these projects is encouraged to contact the Subcommittee chairs and vice chair at the addresses listed in this newsletter.

**AUTHOR! AUTHOR! – “BUSINESS LAW TODAY” ARTICLES REQUEST**

*by Heidi M. Staudenmaier*

“Business Law Today” is the national magazine of the Section of Business Law of the American Bar Association. The magazine is published six times a year as a membership benefit for approximately 60,000 Section members. “Business Law Today” is a magazine, not a law review. We are looking for articles that are enjoyable to read. We publish basic articles directed to business lawyers unfamiliar with a substantive area as well as articles on technical legal issues, but the presentation should be direct and comprehensible.

Articles run around 2,000 to 3,000 words. Manuscripts must not have been published previously. However, seminar materials that have been revamped into simple, readable articles are acceptable. Additionally, any articles previously published in an ABA newsletter (such as Network) or firm newsletters are acceptable. The complete author guidelines are available through the Business Law Section's Website, or you can contact me directly at: Heidi M. Staudenmaier, “Business Law Today,” Editor-in-Chief, Snell & Wilmer, Phoenix, (602) 382-6366, hstaudenmaier@swlaw.com.
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