Chair MacLeod called the Council Meeting to order at 11:30 a.m. He welcomed the following Officers, Council Members, staff members and guests:

**Officers/Voting Council Members**

**Representatives to the Council**
Victor J. Domen (National Association of Attorneys General Representative).
**Other Attendees**

**Section Staff**
Deborah Morgan, Margaret Stafford, and Joanne Travis.

The following voting members of Council were not in attendance:
Arthur J. Burke, Hill B. Wellford and Darrell L. Williams.

The following Representatives to the Council were not in attendance:

Renata B. Hesse (DOJ Representative), Edith Ramirez (FTC Representative) and Jon S. Tigar (Judicial Representative).

The Section’s [Conflicts of Interest Policy](#) was provided to Council Members with the [agenda](#) for the meeting posted on the Leadership Portal. The [agenda](#) includes links to documents submitted for this meeting. These Minutes are not necessarily in the order of occurrence during the Council Meeting. Due to the limited availability of certain speakers and other schedule changes, Chair MacLeod re-ordered certain portions of the meeting. Where Officers submitted written reports, those reports were accepted by Council and those Officers relied on such written reports without any substantive modification, unless otherwise noted. In addition, where approximate figures were mentioned during the meeting and the relevant written report submitted before the meeting included precise figures, in some instances the more precise figures provided in the written report are included below. Finally, certain material from the written reports submitted for the meeting may be included the minutes where such inclusion assists the Section in maintaining an accurate record of the meeting.
1. Officer Reports/Updates

A. Chair Report – William MacLeod

- **Welcome.** Chair MacLeod welcomed the Officers and Council.

- **Presidential Transition.** Chair MacLeod noted that the recent election has resulted in a sense of uncertainty regarding competition and consumer protection policy and enforcement, and that the Section’s role in the process will be particularly important and timely. He updated Council on the progress of the Presidential Transition Task Force and on the breadth and depth of the anticipated report as well as the hard and thoughtful work that is going into it. The Report will again demonstrate to the global competition community the Section’s thought leadership. Council and officers had an energetic discussion of the transition and the prospects for competition and consumer protection in the short and medium term.

- **Spring Meeting.** Chair MacLeod discussed the focus of the Spring Meeting on international developments along with the general breadth of programming, again reinforcing the meeting as a must-attend event.

- **Mid-Winter Meeting.** Chair MacLeod previewed the programming and activities planned for the upcoming Mid-Winter Meeting in Palm Beach.

- **NAAG Representative.** Chair MacLeod welcomed Vic Domen to the meeting as the Section’s NAAG liaison.

B. Chair-Elect Report – Jonathan Jacobson

- **Conference Planning.** Chair-Elect Jacobson discussed planning for conferences scheduled for the 2017 Section year and the 2017 Post-Annual meeting in Laguna Beach. He discussed the plans for the Merger Workshop, the Fall Forum, the Cartel Workshop, the Antitrust in Asia program and the Health Care Antitrust program. Chair-Elect Jacobson discussed the
cancellation of the Antitrust and Intellectual Property program and options for alternative programming.

- **Judicial Conference.** Chair-Elect Jacobson also discussed the recent Judicial Conference and the reasons for lower attendance. Discussions with the federal Judicial Center and Judge Tigar are underway to relocate the conference to venues that would be more conducive to attendance and participation. *Chair-Elect Jacobson requested Council approval for $105,000 in funding for the 2017 Judicial Conference; the proposal was moved and seconded and Council unanimously approved the motion.*

- Chair-Elect Jacobson discussed the appointment process and solicited input on recommended candidates.

C. **Immediate Past Chair Report – Roxann Henry**

- Immediate Past Chair Henry expressed her compliments to Section leadership and staff for their continued good work.

D. **Vice Chair Report – Bernard Nigro**

- **Upcoming Meetings.** Vice Chair Nigro reported on the status of selecting venues for the 2018 Post-Annual and 2019 Mid-Winter Meetings.

- **Long Range Planning.** Vice Chair Nigro discussed the status of the quinquennial survey instrument that will be circulated as part of the Long Range Planning process, with the intention of having results to discuss at the next Post-Annual Meeting. The Long Range Planning Committee also is looking to ABA-wide trends data to inform the planning process. Vice Chair Nigro also asked Council and officers to propose “one big idea” by the end of the Fall Forum as input into the planning deliberations.

- **Committee Long Range Plans.** Vice Chair Nigro reported that nine committees are putting together their long range plans which are due for submission to the
Long Range Planning committee by November 30 and will be included in the materials for the Mid-Winter Meeting.

E. Committee Officer Report – Deborah Garza

• Committee Activity Chart.

• Approval of Committee Plans. Officer Garza requested approval of the Committee plans contained in the Council Agenda. Committee Annual Plans for Approval. The proposal was moved and seconded, and Council approved the plans unanimously.

• Media and Technology Committee. Officer Garza reported that the Media and Technology Committee is considering a change to its charter, but is only soliciting input at this time.

• RCM Evaluations. Officer Garza reminded Responsible Council Members that they will be asked for evaluations of the work of their assigned committees.

• Diversity. Officer Garza initiated a discussion of the Section’s policies and practices for enduring diversity in all Section programming. The Council discussed the Section’s specific diversity requirements and the challenges in meeting them.

Committee Reports

• Civil Practice and Procedure Committee Report – Co-Chairs Tiffany Rider presented the Committee report.
  o The committee submitted a written report.
  o Co-chair Rider described the broad range of programs, publications and outreach.
  o The Committee has focused on being an “on ramp” for younger professionals through its Young Lawyer Advisory Panel that presents monthly calls and newsletter content. Committee newsletters and programming provide younger lawyers with opportunities to build Section visibility.

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The Committee is on track to meet its schedule of six newsletters per year, and anticipates presenting eight committee programs this year. Council member Gates complimented the Committee of imaginative programming.

Council suggested exploration of programming co-sponsorships with other ABA entities and with the Section’s Private Enforcement Committee.

- Compliance and Ethics Committee Report – Co-Chairs Joe Gormley and Doug Tween presented the Committee report.

  o The committee submitted a written report.

  o Co-Chair Gormley reported that the Committee had submitted 15 Spring Meeting proposals and that at least two had been accepted. The remaining proposals can be repurposed as Committee programs.

  o The Committee missed its target for newsletters last year, but is planning on producing three this year.

  o The Committee is working on meeting its diversity goals in programs and publications, and is looking to use state ethics CLE requirements as an additional marketing inducement. Council member Bhattacharjee emphasized the marketing of CLE credit, and Chair-Elect Jacobson advised that the Committee advertise teleseminars as a programming vehicle.

  o The Committee is working on producing a high level and short form, compliance publication in a “flip book” format, in collaboration with the Corporate Counselling Committee and is exploring the possibility of providing the resource in an electronic format as well.
• **Media and Technology Committee Report.** Co-Chairs Ankur Kapoor and Greg Luib presented the Committee report.
  o The committee submitted a [written report](#).
  o The Committee’s contribution to Antitrust Law Development Eighth edition is on track and on schedule.
  o The Committee is working on two significant publications, the Third Edition of the Telecom Antitrust Handbook and the Antitrust in Technology Industries Handbook.
  o The Committee has relaunched its *Icarus* newsletter with a thematic, big picture focus and in-depth articles.
  o The Committee anticipates three principal programs including a program on the EC E-Commerce Report. The Committee also plans on participating in nine programs co-sponsored with other Section Committees.
  o The Committee has proposed or co-proposed eleven Spring Meeting programs in each of the past two years, and in each case succeeded in obtaining approval for one; the Committee sees this as an opportunity for improvement.
  o The Committee’s goals include a series of programs addressing the 20th anniversary of the Telecom Act, as well as increased consumer protection programming.
  o The co-chairs then invited a discussion of potential changes to the Committee’s charter, with additional focus on consumer protection topics, the convergence of digital platforms and communication and study of the structural changes and concentration in media industries.

F. **Consumer Protection Officer Report – Kevin O’Connor**

• Officer O’Connor submitted a [written report](#).

• **Spring Meeting Programming.** Officer O’Connor reported that the Section’s four principal consumer protection-focused committees collaborated on a
strong set of Spring Meeting program proposals yielding another strong consumer protection track.

- **CPLD.** Consumer Protection Law Developments is out and being marketed. Other publications are in the pipeline.

- **Global CP Enforcers.** Plans for inviting global consumer protection enforcers to the Spring Meeting are underway and are a significant development in making the meeting a must-attend event for consumer protection practitioners as well. Officer O’Connor reported that a Section Reserves proposal is in the works to expand the invitations for the 2018 Spring Meeting.

- **Consumer Protection Conference.** Officer O’Connor reported on the status of planning for the upcoming Consumer Protection Conference in Atlanta, stressing the need for vigorous marketing given the Conference’s move from D.C.

G. **Delegates Report by Gary Zanfagna.**

- Delegate Zangfagna previewed the February 2017 House of Delegates meeting, commenting that the initial summary of matters to come before the Delegates do not appear to signal any matters of substantial interest to the Section.

H. **Finance Officer Report – Anthony Chavez**

- Finance Officer Chavez submitted a written report.

- **Section Revenues.** Officer Chavez reported that revenues for 2016 were approximately $200,000 lower than the previous year, with most of the decline attributable to decreased publications revenue. A five-year retrospective review of publication incomer will be addressed at the Mid-Winter Meeting. Officer Chavez also reported that expenses decreased by
approximately $600,000, with $327,000 of that amount representing approved but unspent Reserves Projects funds and the remainder consisting of other favorable variations.

- **Reserve Proposals.** Officer Chavez reminded officers and Council that Reserves Project proposals are due on December 2nd. There are currently $12.2 million in Section Reserves.

- **Review of Financial Performance.** Chair MacLeod suggested a close look at where revenue shortfalls are occurring, why they have occurred and what can be done to reverse the trend.

### I. International Officer Report – Fiona Schaeffer

- **Section Comments.** Officer Schaeffer commented on a continuing torrid pace of Section comments, including five in October alone. Officer Schaeffer discussed the recent comments and their significance. In particular, the comments to the Swedish competition authority contained pre-approved commentary on due process guidelines, a process that may be used in other, similar circumstances.

- **Comment Process.** Officer Schaeffer also commented that the comment process provides a major opportunity for the Section to reinforce its position as a global thought leader in competition and consumer protection policy and practice.

### J. Program Officer Report – Brian Henry

- Officer Henry submitted a [written report](#).

- **Upcoming Programs.** Officer Henry previewed a full schedule of upcoming programs:
- The Fall Forum to be held at the National Press Club in Washington D.C. on November 17, 2016 – preregistration almost at budgeted levels;

- The Consumer Protection Conference to be held at the Georgia Aquarium on February 2, 2017. The program brochure is ready for printing and active discussions are being held on program marketing;

- The 65th Spring Meeting to be held at the Marriott Marquis in Washington D.C. from March 29th to 31st, 2017. Notifications to the Session Chairs of approved programs have been sent. The Marriott Marquis will provide innovative layout and floor plan options that will, among other things, provide increased networking and work spaces as well as an improved venue for the consumer protection networking event and a larger book store area;

- The Global Private Litigation program in Amsterdam; and

- Antitrust in the Americas to be held at the Four Seasons in Mexico City, Mexico on June 1 and 2, 2017. Officer Henry discussed co-sponsorship with the Barra Mexicana and the opportunity for sponsorship by the Institute for Competition, Consumer Law and International Trade (IBRAC) and requested Council approval of co-sponsorship of this conference by one or more Brazilian associations. Approval of the co-sponsorship was moved and seconded, and was approved by Council unanimously.

- **Speaker Invitations.** Officer Henry also discussed the unfortunate trend in increasing declinations of speaking invitations.

- **Recent Programs.** Chair MacLeod discussed the strong attendance and programming at the Global Seminar Series in Seoul, South Korea and commended Council member Bhattacharjee for his hard work. Chair
MacLeod also discussed the Symposium on Health Care Antitrust and the likely production of symposium materials as law review articles.

K. Publications Officer Report – Jonathan Gleklen

- Officer Gleklen submitted a written report.

- **Publication Finances.** Officer Gleklen discussed the financial performance for Section publications in the first several months of the Section year.

- **ALD.** Officer Gleklen reported that the 8th edition of Antitrust Law Developments will be the largest Section publication effort this year. The book is in good shape with several sections requiring particular attention.

- **Compliance Flip Book.** Officer Gleklen discussed the “flip book” compliance handbook concept and the work undertaken to locate a cost-effective publication source.

- **Distribution of Model Jury Instructions.** Officer Gleklen asked for approval of the distribution of a copy of the *Model Jury Instructions in Civil Antitrust Cases* to each former chair. **Approval for the distribution was made and seconded and approved by Council unanimously.**

- **Periodicals Update.** Tina Miller reported on the status of Section periodicals, and reported that each was operating well. She reported the Summer 2017 edition of *Antitrust Magazine* will be focused on consumer protection, that the *Antitrust Law Journal* is planned out for the next three years, and that *The Antitrust Source* continues to be a nimble outlet for quick-hitting developments and that the October issue of the *Source* was particularly strong.

L. Secretary and Communications Officer Report – Thomas Zych

- Officer Zych and former Communications Officer submitted a written report.

- **Officer Zych moved the approval of the Minutes of the Annual Meeting Business and Council Meetings and the Post-Annual Council Meeting.** The
motion was seconded and the Minutes were approved by Council unanimously.

- **Connect.** Officer Zych discussed the continuing progress made in the implementation and development of the Connect platform. The Content Committee is performing a complete review of the tool and is planning on a “Connect 2.0” offering that will address obstacles in how Connect is presented to its users and how certain features work. Because Connect is not the exclusive channel for Section communications, and because adoption and active use appears to have plateaued, making the site more user friendly and attractive is an imperative. The Higher Logic Community Manager has been engaged in the process and active discussions are underway to implement necessary changes. Next steps include the distribution of “quick start” guides and additional training leading up to the Spring Meeting. Officer Zych requested the assistance of officers, Council and staff in identifying issues, urging then that “if you see something, say something.”

- **E-Book Project.** Officer Zych reported the Content Committee continues to develop an RFP to be distributed to selected publishers seeking proposals for e-book publication of selected Section publications.

- **Content Committee Update.** Officer Zych also reported that the Content Committee is working on a plan to match younger lawyers with program session chairs to assist in the production and collection of written materials, in part addressing what may be a reason invited speakers decline invitations as well as the concern about individual panels meeting written material requirements.

- **Full Firm Membership.** Officer Zych reported on the Council’s approval of Section participation in the Full Firm Membership Pilot Program, described [here](#).
• **ABA Website.** Officer Zych updated Council on the progress of the redesign and redeployment of the ABA website and the challenges the ABA is encountering in the process.

• **Council Actions.** The written report of Officer Zych included a summary of all action items taken by Council between the Post-Annual Council Meeting and November 1, 2016.

• The Membership and Diversity Committee submitted a written report. Co-Chairs April Tabor and Perlman reported continued growth in Section membership, that the net growth was attributable to new law student members. The Committee is focused on increased engagement by younger members, and continues to offer “Why Antitrust” and “Why Consumer Protection” programming aimed at this demographic, programs that regularly draw between 40 and 45 attendees. The Committee also has returned its focus to the Fellowship and Ambassador programs, with a relaunch of the Ambassador program, and is extending its mentoring program to additional markets. The Committee is updating its consumer protection brochure as part of the outreach to consumer protection professionals. Finally, the Committee continues to explore ways to expand its social media presence, with additional YouTube videos and other communications.

2. **Reports - Council Liaisons/Special Guests**

   A. **Commission on Women In the Profession** ([Written report only](#))

   B. **Young Lawyers Division Report** – ([Written report only](#))

   C. **Law Student Division** – ([Written report only](#))

   D. **ABA Board of Governors.** Former Chair Ilene Gotts reported that the ABA’s top goal is growing membership, and is looking to increase membership among millennials. The Association is working on a new version of its website, and is working to strengthen diversity as well. The Association’s budget continues to be a challenge and leadership is looking for more ways to “put the ABA on a diet.” The Council and officers engaged in a discussion of the value proposition of ABA membership, particularly since 70% of ABA membership consists of solo practitioners and small firms, and on the use of social media to better communicate with its audiences. Former Chair Gotts gas been advocating that our Section and other successful sections be given greater discretion in their
operations and staffing.

E. **NAAG Multistate Antitrust Task Force.** Vic Domen updated Council on NAAG Antitrust Task Force activities since the Post-Annual Meeting and on his second year as Chair of the Task Force. He commented on the uncertainty following the recent election, and on changes in state Attorney General offices. NAAG will be preparing a transition memorandum with an antitrust component to assist in the Presidential transition. Mr. Domen also reported that the Task Force will continue its focus on competition in health care markets, including hospital mergers, pay for delay cases and product hopping, and that NAAG continues to cooperate with the Antitrust Division and the FTC in this area. Mr. Domen discussed additional areas of concern at the Task Force, including the Second Circuit’s *American Express* decision, the settlement of the LIBOR cases, pharmaceutical pricing (including the suboxone investigations) and the use of Certificates of Public Advantage. Mr. Domen updated Council on NAAG’s activities with regard to developments in the state action doctrine, including legislative activities.

F. **International bar Association.** Former Chair Janet McDavid discussed the activities of the IBA’s Antitrust Committee, of which she is Chair. Ms. McDavid reported on IBA antitrust programming, and on the role of the Committee in building its own infrastructure in the absence of staff of the type the Section benefits from. The Committee’s growth comes from the strong networking opportunities presented at IBA events. Officers and Council discussed the similarities and difference of the Section and the IBA.

G. **ABA Cybersecurity Legal Task Force.** Task Force Liaison David Turetsky provided a [written report](#) and provided an update on the Task Force’s work. Mr. Turetsky discussed the Task Force’s meeting at the ABA Annual Meeting and on the current work of the Task Force. In general, the Task Force looks to assist legal professionals apply sound cybersecurity practices, and provides programming aimed at solo practitioners and small firm lawyers centering on vendor
management, cybercurrencies and the application of cybersecurity best practices in specific disciplines. Cybersecurity provides fodder for ethics programming especially as cyber risk management becomes an increasing feature of professional responsibility and liability.

H. **Procedural Transparency Task Force.** Melanie Aitken and John Taladay reported on the work of the Procedural Transparency Task Force. The International Task Force in 2013 produced its report on procedural fairness. With Council approval, the ITF prepared commentary on best practices and suggested tools for incorporating them into agency policy and practice. The next steps are an evaluation of where and to what extent these best practices have been incorporated on a procedure by procedure rather than on an agency by agency basis, taking a representative as opposed to an illustrative approach. The approach is methodological to assess the implementation of best practices across a broad range. The Task Force expects to report its conclusions in the summer of 2017.

I. **Presidential Transition Task Force.** Former Chair Ted Voorhees and Leah Brannon reported on the progress in the context of the recent election. Former Chair Voorhees stressed that the content of the Task Force’s report has not been tied to the outcome of the election or to political currents. The report will address attacks on competition and consumer protection agencies that are ideologically driven and calls for a national industrial policy. The report will stress the advantage of focusing on sound principle rather than political preference. The report will address particular areas of intellectual property law and policy including standard essential patents, product hopping; international competition policy; and the role of U.S. thought leadership as new competition regimes come on line. Ms. Brannon discussed that differences of opinion are being worked out to achieve consensus and that the focus remains on the Section’s role and perspective as opposed to individual views. Ms. Brannon also reported that consumer protection will be a strong element in the final report.
3. **Section Director Report – Joanne Travis.**

- Section Director Travis submitted a [written report](#).
- Director Travis highlighted ABA Infographic reports that show our Section as among the most productive and active among all ABA entities. The report highlights the work of Section leadership and especially its staff. Chair-Elect Jacobson expressed the Section’s gratitude for Director Travis’s strong leadership and the dedication of the entire staff.

Chair Macleod adjourned the Council meeting at 3:24 p.m.
INTERNATIONAL AND OTHER COMMENTS

COMMENTS OF THE AMERICAN BAR ASSOCIATION SECTIONS OF ANTITRUST LAW AND INTERNATIONAL LAW ON THE PRELIMINARY BILLS FOR THE PROTECTION OF PERSONAL DATA FOR THE REPUBLIC OF BRAZIL

- Submitted for review and approval on November 17, 2016 by International Officer Fiona Schaefer.
- Voting via electronic mail was completed on November 21, 2016.
- The Comments were approved by Council on November 21, 2016 with no votes in opposition.
- Upon approval by Council, the comments were submitted and declared in accordance with the ABA’s Blanket Authority Procedure.
- Final comments were submitted to members of the Brazilian legislature on December 2, 2016.
- The working group was led by Amy Mudge and Amadeu Ribeiro and included Dana Rosenfeld, Kurt Wimmer, Kurt, Aryeh Friedman, Kawezya Burris, Kristin Madigan, Ken Dai, Robert Stern, Fabio Ferreira Kujawski and Ilunga Kalala. Bill MacLeod, Emilio Varanini, Lisl Dunlop and Randy Tritell also provided input.

COMMENTS OF THE AMERICAN BAR ASSOCIATION SECTIONS OF ANTITRUST LAW AND INTERNATIONAL LAW ON THE PROPOSED UPDATE TO THE U.S. DEPARTMENT OF JUSTICE AND FEDERAL TRADE COMMISSION ANTITRUST GUIDELINES FOR INTERNATIONAL ENFORCEMENT AND COOPERATION

- Submitted for review and approval on November 23, 2016 by International Officer Fiona Schaefer.
- Voting via electronic mail was completed on November 29, 2016.
The Comments were approved by Council on November 29, 2016 with no votes in opposition.

Upon approval by Council, the comments were submitted and declared in accordance with the ABA’s Blanket Authority Procedure.


COMMENTS OF THE AMERICAN BAR ASSOCIATION SECTIONS OF ANTITRUST LAW AND OF INTERNATIONAL LAW ON THE BUNDESKARTELLAMT’S PUBLIC CONSULTATION VERSION OF GUIDANCE ON REMEDIES IN MERGER CONTROL

Submitted for review and approval on November 23, 2016.

Voting via electronic mail was completed on November 28, 2016.

The Comments were approved by Council on November 28, 2016 with no votes in opposition.

Upon approval by Council, the comments were submitted and declared in accordance with the ABA’s Blanket Authority Procedure.

Final comments were submitted to the Bundeskartellamt on December 2, 2016.

The working group was led by Bill Blumenthal, Casey Halladay and Krisztian Katona and included Jens-Olrik Murach, Annettee Schild, Billy Vigdor, Henry Thaggert and Cynthia Richman.
COMMENTS OF THE AMERICAN BAR ASSOCIATION SECTIONS OF ANTITRUST LAW AND INTERNATIONAL LAW ON THE EUROPEAN COMMISSION’S EVALUATION OF THE EUROPEAN MERGER CONTROL REGULATION

- Submitted for review and approval on December 23, 2016 by International Officer Fiona Schaefer.
- Voting via electronic mail was completed on December 28, 2016.
- The Comments were approved by Council on December 28, 2016 with no votes in opposition.
- Upon approval by Council, the comments were submitted in accordance with the ABA’s Blanket Authority Procedure.
- The working group was led by Liz Kraus and included Alexander Bergersen, Casey Halladay, Ethan Litwin, Jay Modrall, Elsa Sependa, Adam Cella and Joshua Chad. The comments also benefitted from input from Rachel Brandenburger, Terry Calvani, Neil Campbell, Christina Hummer, Jennifer Marsh, Falk Schoening and Justin Stewart-Teitelbaum.

COMMENTS OF THE AMERICAN BAR ASSOCIATION SECTIONS OF ANTITRUST LAW AND INTERNATIONAL LAW TO THE ISRAEL ANTITRUST AUTHORITY ON THE PROPOSED REVISIONS TO THE RESTRICTIVE TRADE PRACTICES LAW

- Submitted for review and approval on December 24, 2016 by International Officer Fiona Schaefer.
- Voting via electronic mail was completed on December 29, 2016.
- The Comments were approved by Council with suggested revisions on December 29, 2016 with no votes in opposition.
- Upon approval by Council, the comments were submitted in
accordance with the ABA’s Blanket Authority Procedure.
APPROVAL OF THE REPORT OF THE PRESIDENTIAL TRANSITION TASK FORCE REPORT

- Chair-Elect Jacobson moved on December 19, 2016 that Council approve the Report of the Presidential Transition Task Force. The motion was recommended Chair MacLeod. The motion was seconded by Vice Chair Nigro,
- Voting was conducted by electronic mail.
- Voting concluded on December 21, 2016. A majority of voting Council members approved the proposed program; there were no votes in opposition.
- The Presidential Transition Task Force is chaired by Former Chair Ted Voorhees and Leah Brannon and is made up of Roxane Busey, Mary Ellen Callahan, Dennis Carlton, Michael Carrier, Paul Denis, the Honorable Douglas Ginsburg, Louis Kaplow, Donald Klawiter, William Kovacic, Jon Liebowitz, Tad Lipsky, Douglas Melamed, James Mutchnik, Richard Parker, Lydia Parnes, James Rill, Fiona Scott Morton, Joel Winston, Megan Browdie and Samantha Knox.