

## **ABOUT THE AUTHOR**

NORMAN L. PERNICK heads the Wilmington, DE office of Cole Schotz P.C. and is co-chair of the firm's Bankruptcy & Corporate Restructuring Department. He also serves on the firm's Executive Committee and is the Managing Shareholder of the firm's Delaware Office. Norm has served as a trusted advisor, strategist, and either lead or substantive co-counsel in numerous notable Chapter 11 cases. While Norm focuses his bankruptcy and workout practice on representing public and privately-held debtors, he also represents creditors' committees, major creditors, management and boards of directors and trustees. He received his B.A. degree (magna cum laude and with high honors in political science) from Brandeis University in 1981 and his J.D. degree (with honors) from The George Washington University in 1984. Norm is also a Fellow of the American College of Bankruptcy.